

**TOWN OF WINCHENDON
TOWN MANAGER'S
RECOMMENDED
FISCAL YEAR 2017 BUDGET**



**PRESENTED TO THE:
BOARD OF SELECTMEN MARCH 21, 2016
FINANCE COMMITTEE MARCH 22, 2016**

April 22, 2016

TOWN OF WINCHENDON

OFFICE OF THE TOWN MANAGER

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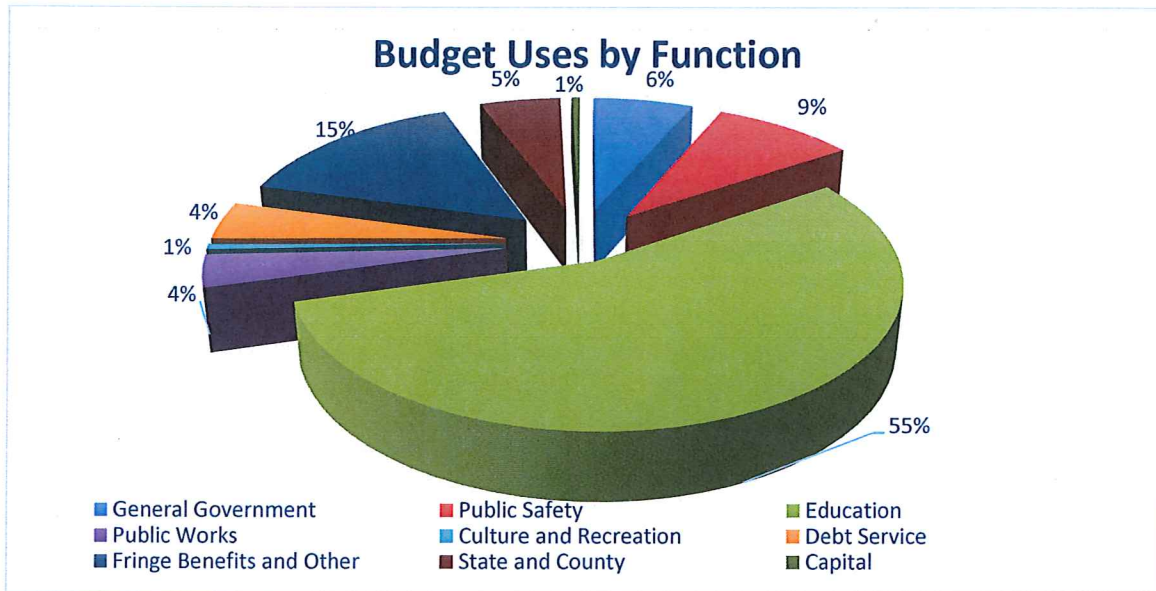
manager@town.winchendon.ma.us

I respectfully submit to the Board of Selectmen the Town Manager's recommended budget for the fiscal year beginning July 1, 2016 and ending June 30, 2017. My recommended budget includes all departmental budgets along with supporting revenues and other sources for the General, Water, Wastewater and Transfer Station operations. During a Board of Selectmen's meeting in early 2016, the Board directed the Town Manager to prepare a budget that more accurately reflects the cost to operate Winchendon on annual basis. The budget I present to you does just that. There are no longer positions that are funded on anticipated revenues that have not yet been granted. Nor are there critical positions such as the Council on Aging Director that have relied on Robinson Broadhurst grants for partial funding like in the past. My recommended FY17 budget is based on taking a long term approach by using documents like the recently reviewed 2017 Capital Improvement Plan, current and future grant possibilities; and guidance I have received from members of the State Department of Revenue, outside auditor Tony Roselli and other municipal officials from other communities.

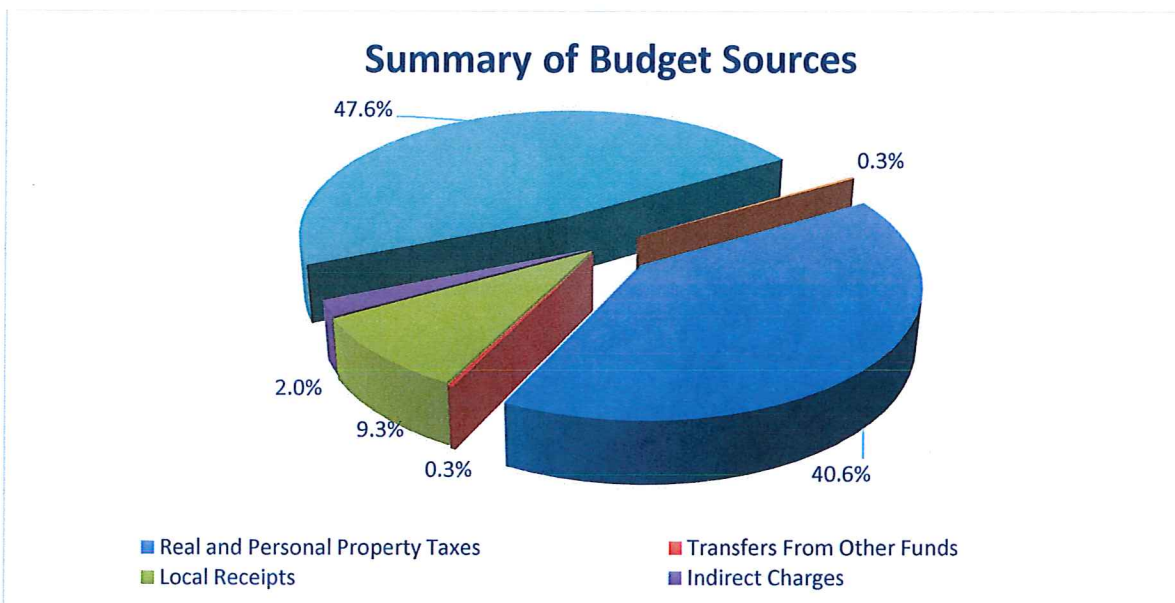
When reviewing my proposed budget document you will find a much greater level of detail than you have seen in the past. With the recent financial challenges that Winchendon has been confronted with and the corresponding loss of confidence taxpayers have in their local government, I believe it is important to provide taxpayers as transparent a budget document as possible; so readers can understand what is being requested in departmental budgets and how the budgets are being funded. I have also included all of the indirect cost calculations that were calculated for the School Department as well as Water, Wastewater and Transfer Station funds. To assist in reviewing the budget documents I have sorted the documents and the supporting information by fund.

With the assistance of each department head, operations have been reviewed for efficiency; and any changes as a result of these meetings have been incorporated into the proposed budget. The most significant operational change proposed is at the Transfer Station. I am recommending that single stream recycling be implemented beginning July 1, 2016. Moving to single stream recycling will be less labor intensive allowing the Transfer Station to be staffed by one person rather than the two that currently staff the operation. In addition, recyclables are currently hauled to Jaffrey using Town staff and a Town vehicle. That will no longer be necessary; saving on vehicle fuel and maintenance. While the cost to remove the recyclables will increase by \$13,000 annually, that additional cost is more than offset by other savings. In addition, to try to entice more residents to use the facility, I am recommending that the Transfer Station have evening hours until 7:00 pm on Thursdays from Memorial Day until sometime in October. There is no additional cost to do so and the extended hours will be more convenient for some of

the current users; with the hope that the evening hours will attract new users which will help keep Transfer Station fees stable.



I have included the additional revenues generated by a recent vote of the Board of Selectmen regarding fees. Those fee changes and a small improvement in the economy allowed for increases in some revenue estimates. Also included with each of the three Enterprise Funds is the recommended fee schedule to support the corresponding fund. As you are aware the three enterprise funds have either operated in a deficit or relied to some extent on the use of retained earnings to balance the funds' budget. I am recommending the use of retained earnings in the water and wastewater funds to offset a portion of the recommended increase in water and wastewater rates.



The recommended FY17 budget begins to restore some of the funding impacted in prior years.

- Part-time support staff in the Fire Department to improve ambulance billing operations and provide much needed clerical support.
- Restoring one of the two full-time operators in Public Works that was eliminated in FY16 budget cuts.
- Increasing the hours of the part time Network Administrator from 14 to 19 hours per week.
- Providing part time support staff to Community Development if the Town receives the recently submitted CDBG to assist with the administrative work in the department. If the grant is not awarded to the Town, the position would not be filled.

In addition the recent budget continues to address the issues that plunged the Town into its financial crisis in fiscal years 2013 – 2015.

- We continue to operate our health insurance in a premium based manner. This resulted in increases to the health insurance budget in fiscal year 2016 that have now leveled off in the recommended fiscal year 2017 operating budget. The increase offsets our risk in this area; which is now a burden of our carrier and not the taxpayers. Fiscal year 2017 will be the second full year of the premium based process; and we will continue to monitor this with our insurance advisers.
- We continue to fund Veteran's Benefits using an average of actual prior years' claims, rather than guessing what the amount may be. This seems to have subdued the deficits incurred in prior years; as this can be a volatile area.
- We increased the snow and ice budget from fiscal year 2016 to try to more accurately project the costs of these operations. While it is very difficult to project how much these emergency services will be from year to year, our historic amounts have obviously been too low causing the Town to raise additional funds on the tax recap or in its Special Town Meeting in the spring.
- We have met with School officials on numerous occasions as we continue to mend the relationship between Town and School. Our annual objective is to meet net school spending requirements, which we have accomplished in the proposed budget. Exceeding those requirements would be a significant challenge; and most likely unsustainable given the school operations currently absorb 72.7% of the total Town budget.
- For the second year the budget will include a debt service payment for our deficit legislation bailout debt. We expect to continue to fund this annually for the next 9 years including fiscal year 2017. If we are fortunate enough to have sufficient funds to increase payment in any particular year, we will review the merits of that before acting.
- We have provided the Collector with funding to adequately address our well documented deficient approach to collecting delinquent taxes. This was reinstated in the 2016 budget after being eliminated during (2013 – 2015); and we continue to provide funding in that regard in the fiscal year 2017 budget.

Determining the priorities for allocating budgeted resources and the needs of Winchendon has been challenging. As you are aware, these needs are communicated to us continually by residents, business owners, citizen boards and commissions, outside regulatory agencies, and through recommendations put forth by the Town's Department Heads. We acknowledge and act upon these needs in various forms beginning with Board of Selectmen adopted policies and


procedures, the Master Plan and other forward looking strategic plans which culminate into this recommended operating budget.

This recommended budget attempts to allocate only the funding necessary to fulfill the needs and expectations of the Board and the community. I am always cognizant of the ever increasing burden placed upon the Town's tax rate and ultimately the taxpayers. I have assembled my recommendation to support those municipal services which sustain the quality of life that makes our community a desirable place to reside and conduct business in the State.

Acknowledgements

On behalf of the Town employees, I thank you for the opportunity to present this proposed budget. We look forward to working with the Board of Selectmen, Finance Committee, and taxpayers as we proceed through the budget work sessions in the upcoming months.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "K. R. Hickey", written in a cursive style.

Keith R. Hickey
Town Manager

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
4	010032 SCHOOL SPECIAL ARTICLES									
5	010032	597942	ART#13 ATM 5/15 MONTY TECH	\$779,205.00	\$779,205.00	\$874,554.00	\$436,566.00	\$437,988.00	\$ 905,426	\$ 877,890
6	010032	597943	ART#14 ATM IN TOWN TRANSPORT	\$739,626.52	\$739,626.52	\$761,705.00	\$758,610.00	\$3,095.00	\$ 800,000	\$ 781,371
7	010032	597944	ART#14 ATM SPED TRANSPORTATION	\$540,000.00	\$536,044.82	\$580,000.00	\$662,719.24	-\$82,719.24	\$ 750,000	\$ 617,115
8	010032	597945	ART#14 ATM 5/2015 HOMELESS	\$0.00	\$0.00	\$35,000.00	\$2,684.50	\$32,315.50		\$ 22,660
9	010032	597946	ART#14 ATM 5/2015 XGUARDS	\$11,357.95	\$9,645.79	\$11,160.00	\$2,640.75	\$8,519.25	\$ 11,160	\$ 11,160
10				\$2,070,189.47	\$2,064,522.13	\$2,262,419.00	\$1,863,220.49	\$399,198.51	\$ 2,466,586	\$ 2,310,196
11										
12	0112205 ATM ART#5 CAC 5/18/2015									
13			ATM 5/14 ART #5 YMC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 10,000	\$ 10,000
14	0112205	597316	ATM ART#5 CAC	\$0.00	\$0.00	\$18,000.00	\$0.00	\$18,000.00	\$ 18,000	\$ 18,000
15				\$0.00	\$0.00	\$18,000.00	\$0.00	\$18,000.00	\$ 28,000	\$ 28,000
16										
17	011222 SELECTMEN EXPENSES									
18	011222	530040	SELECTMEN LEGAL	\$2,500.00	\$2,280.29	\$4,000.00	\$0.00	\$4,000.00	\$ 4,000	\$ 4,000
19	011222	534040	SELECTMEN ADVERTISING	\$440.00	\$0.00	\$440.00	\$0.00	\$440.00	\$ 440	\$ 440
20	011222	558000	SELECTMEN SUBSCRIPTIONS	\$1,114.00	\$1,114.00	\$1,136.00	\$1,136.00	\$0.00	\$ 1,214	\$ 1,214
21	011222	571000	SELECTMEN TRAVEL	\$0.00	\$0.00	\$2,000.00	\$517.00	\$1,483.00	\$ 2,500	\$ 2,500
22	011222	578000	SELECTMEN CONTINGENCY	\$1,446.00	\$1,425.00	\$3,978.00	\$1,275.00	\$2,703.00	\$ 5,000	\$ 5,000
23	011222	578012	SELECTMEN ADMIN EXPENSES	\$1,500.00	\$153.50	\$12,820.00	\$10,107.60	\$2,712.40	\$ 1,500	\$ 1,500
24	011222	578015	250TH ANNIVERSARY EXPENSES	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$ —	\$ —
25				\$17,000.00	\$14,972.79	\$24,374.00	\$13,035.60	\$11,338.40	\$ 14,654	\$ 14,654
26										
27	01123002 TM ARTICLES & ENCUMBRANCES									
28	01123002	597305	ATM 5/14 ART#5 CAC	\$18,000.00	\$18,000.00	\$0.00	\$0.00	\$0.00	\$ —	\$ —
29	01123002	597306	ATM 5/14 ART #5 YMC	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$ —	\$ —
30	01123002	597307	ATM 5/14 #24 TH COMPUTERS	\$19,000.00	\$11,315.91	\$5,146.14	\$5,146.14	\$0.00	\$ —	\$ —
31	01123002	597308	SPEC ARTICLE STM 4	\$299,602.69	\$299,602.69	\$0.00	\$0.00	\$0.00	\$ —	\$ —
32				\$346,602.69	\$338,918.60	\$5,146.14	\$5,146.14	\$0.00	\$ —	\$ —
33										
34	011231 TOWN MANAGER PERSONNEL									
35	011231	511010	TOWN MANAGER DEPT HEAD SALARY	\$126,602.56	\$122,481.38	\$117,500.00	\$62,939.42	\$54,560.58	\$ 125,000	\$ 125,000
36	011231	511020	TOWN MANAGER CLERK SALARY	\$30,621.00	\$30,767.63	\$30,738.00	\$14,758.99	\$15,979.01	\$ 30,738	\$ 30,738
37	011231	511025	TOWN MANAGER EX ASSISTANT SALA	\$58,813.00	\$64,678.76	\$59,040.00	\$27,709.99	\$31,330.01	\$ 59,040	\$ 59,040
38	011231	514020	TOWN MANAGER ED INCENTIVE	\$15,165.00	\$15,165.00	\$0.00	\$0.00	\$0.00	\$ —	\$ —
39	011231	514050	TOWN MANAGER LONGEVITY	\$600.00	\$600.00	\$600.00	\$0.00	\$600.00	\$ 600	\$ 600
40	011231	519010	TOWN MANAGER CERT & TRAINING	\$457.75	\$0.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500
41	011231	519030	TOWN MANAGER VBB	\$13,297.78	\$12,758.76	\$0.00	\$0.00	\$0.00	\$ —	\$ —
42			TOWN MANAGER OVERTIME	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 3,000	\$ 3,000
43			NONAFFILIATED AND CONTRACTUALLY NEGOT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 45,000	\$ 45,000
44				\$245,557.09	\$246,451.53	\$208,378.00	\$105,408.40	\$102,969.60	\$ 263,878	\$ 263,878
45										

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
46	011232 TOWN MANAGER EXPENSES									
47	011232	524300	TOWN MGR COMPUTER REPAIR & MAI	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500
48	011232	534012	TOWN MANAGER CELL PHONES	\$1,440.00	\$1,366.16	\$1,500.00	\$0.00	\$1,500.00	\$ —	\$ —
49	011232	534040	TOWN MANAGER ADVERTISING	\$4,210.00	\$2,297.10	\$3,210.00	\$1,782.01	\$1,427.99	\$ 4,000	\$ 4,000
50	011232	542000	TOWN MANAGER OFFICE SUPPLIES	\$4,600.00	\$4,254.32	\$4,600.00	\$3,959.94	\$640.06	\$ 5,000	\$ 5,000
51	011232	543000	TOWN MG BUILDING & EQUIP REPAI	\$0.00	\$0.00	\$800.00	\$70.00	\$730.00	\$ 800	\$ 800
52	011232	544000	TOWN MANAGER SMALL EQUIPMENT	\$5.58	\$0.00	\$200.00	\$0.00	\$200.00	\$ 200	\$ 200
53	011232	558000	TOWN MANAGER SUBSCRIPTIONS	\$700.00	\$641.77	\$700.00	\$295.00	\$405.00	\$ 700	\$ 700
54	011232	571000	TOWN MANAGER IN STATE TRAVEL	\$40.00	\$40.00	\$1,000.00	\$0.00	\$1,000.00	\$ 1,000	\$ 1,000
55			TOWN MANAGER DUES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 1,250	\$ 1,250
56			TOWN MANAGER OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 2,000	\$ 2,000
57	011232	578000	TOWN MANAGER MISCELLANEOUS	\$1,554.42	\$1,554.42	\$1,000.00	\$0.00	\$1,000.00	\$ 500	\$ 500
58				\$12,550.00	\$10,153.77	\$13,510.00	\$6,106.95	\$7,403.05	\$ 15,950	\$ 15,950
59										
60	011311 FINANCE COMMITTEE PERSONNEL									
61	011311	511020	FINANCE COMMITTEE SECRETARY	\$1,400.00	\$1,400.00	\$700.00	\$400.00	\$300.00		\$ 700
62				\$1,400.00	\$1,400.00	\$700.00	\$400.00	\$300.00	\$ -	\$ 700
63										
64	011312 FINANCE COMMITTEE EXPENSES									
65	011312	530000	PROFESSIONAL SERVICES	\$0.00	\$0.00	\$34,000.00	\$0.00	\$34,000.00	\$ 34,000	\$ 43,500
66	011312	534040	FINANCE COMMITTEE ADVERTISING	\$300.00	\$315.76	\$200.00	\$57.88	\$142.12	\$ 200	\$ 200
67	011312	558000	FINANCE COMMITTEE SUBSCRIPTION	-\$89.61	\$10.39	\$760.00	\$0.00	\$760.00	\$ 760	\$ 250
68	011312	573000	FINANCE COMM DUES & MEMBERSHIP	\$204.00	\$204.00	\$200.00	\$204.00	-\$4.00	\$ 200	\$ 210
69	011312	578000	FINANCE COMMITTEE MISCELLANEOU	\$145.61	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$ 1,000	\$ 1,200
70	011312	578033	FINANCE COMMITTEE RESERVE FUND	\$0.00	\$0.00	\$45,000.00	\$0.00	\$45,000.00	\$ 45,000	\$ 45,000
71	011312	578034	SUPPLEMENTAL RESERVE	\$0.00	\$0.00	\$78,800.00	\$0.00	\$78,800.00	\$ 78,800	\$ 78,425
72				\$560.00	\$530.15	\$159,960.00	\$261.88	\$159,698.12	\$ 159,960	\$ 168,785
73										
74	011316 ART#18 ATM 5/2015 AUDIT FY15									
75	011316	597950	ART#18 ATM 5/2015 AUDIT FY15	\$0.00	\$0.00	\$45,100.00	\$45,000.00	\$100.00	\$ —	\$ —
76				\$0.00	\$0.00	\$45,100.00	\$45,000.00	\$100.00	\$ —	\$ —
77										
78	01135002 SPECIAL ARTICLES									
79	01135002	519030	A#15 ATM 5/12 VAC/SICK	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ —	\$ —
80	01135002	597934	ART#12 5/13 SENIOR TAX WO	\$2,034.00	\$1,180.50	\$187.50	\$187.50	\$0.00	\$ —	\$ —
81	01135002	597940	ATM 5/14 ART#4 SENIOR TAX	\$5,000.00	\$3,744.00	\$1,256.00	\$1,256.00	\$0.00	\$ —	\$ —
82	01135002	597956	ART#4 ATM 5/18/15 SENIOR TAX			\$10,000.00	\$0.00	\$10,000.00	\$ 7,500	\$ 7,500
83				\$11,034.00	\$4,924.50	\$11,443.50	\$1,443.50	\$10,000.00	\$ 7,500	\$ 7,500
84										
85	01135006 ATM ART#6 5/18/15 OPEB									
86	01135006	597955	ART#6 ATM OPEB STUDY 5/15	\$0.00	\$0.00	\$7,500.00	\$7,200.00	\$300.00	\$ —	\$ —
87				\$0.00	\$0.00	\$7,500.00	\$7,200.00	\$300.00	\$ —	\$ —

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
88										
89	011351 ACCOUNTING PERSONNEL									
90	011351	511010	ACCOUNTING TOWN ACCOUNTANT	\$70,136.00	\$70,136.00	\$74,169.00	\$34,809.64	\$39,359.36	\$ 74,169	\$ 74,169
91	011351	511020	ACCOUNTING ASSISTANT	\$43,942.79	\$43,942.79	\$21,496.00	\$10,150.00	\$11,346.00	\$ 21,496	\$ 21,496
92	011351	511025	ACCOUNTING ASST TOWN ACCOUNTAN	\$0.00	\$0.00	\$43,916.00	\$20,593.38	\$23,322.62	\$ 43,943	\$ 44,500
93	011351	511082	ACCOUNTING TRAINING STIPEND	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$ 2,000	\$ 2,000
94	011351	519010	ACCOUNTING CERTIFICATION & TRA	\$1,149.73	\$1,149.73	\$1,180.00	\$95.00	\$1,085.00	\$ 1,150	\$ 1,150
95				\$117,228.52	\$117,228.52	\$142,761.00	\$65,648.02	\$77,112.98	\$ 142,758	\$ 143,315
96										
97	011352 ACCOUNTING EXPENSES									
98	011352	573000	ACCT DUES & MEMBERSHIPS	\$219.53	\$219.53	\$300.00	\$0.00	\$300.00	\$ 300	\$ 300
99				\$219.53	\$219.53	\$300.00	\$0.00	\$300.00	\$ 300	\$ 300
100										
101	011412 ASSESSOR EXPENSES									
102	011412	524310	ASSESSOR SOFTWARE SUPPORT	\$6,740.00	\$6,740.00	\$8,319.00	\$8,319.00	\$0.00	\$ 8,498	\$ 8,498
103	011412	530000	ASSESSORS CONTRACTED SERVICES	\$71,250.00	\$71,250.00	\$71,250.00	\$35,625.00	\$35,625.00	\$ 74,000	\$ 74,000
104	011412	530042	ASSESSOR MAPS	\$0.00	\$0.00	\$5,675.00	\$3,525.00	\$2,150.00	\$ 4,300	\$ 4,300
105	011412	542000	ASSESSOR OFFICE SUPPLIES	\$600.00	\$574.18	\$400.00	\$209.80	\$190.20	\$ 600	\$ 600
106	011412	573000	ASSESSOR DUES & MEMBERSHIPS	\$68.00	\$0.00	\$68.00	\$0.00	\$68.00	\$	\$
107				\$78,658.00	\$78,564.18	\$85,712.00	\$47,678.80	\$38,033.20	\$ 87,398	\$ 87,398
108										
109	01145002 TREASURER ARTICLES ENCUMBRANCE									
110	01145002	597910	FY12 TAX RECAP TAX TITLE APPRO	\$1,047.80	\$175.00	\$797.80	\$797.80	\$0.00	\$	\$
111				\$1,047.80	\$175.00	\$797.80	\$797.80	\$0.00	\$	\$
112										
113	011451 COLLECTOR / TREASURER PERSONNE									
114	011451	511010	COLL-TREASURER DEPARTMENT HEAD	\$66,341.53	\$66,341.53	\$66,464.00	\$31,107.41	\$35,356.59	\$ 66,464	\$ 66,464
115	011451	511020	COLL-TREASURER SECRETARY /CLER	\$32,880.33	\$32,880.33	\$32,854.00	\$15,411.06	\$17,442.94	\$ 32,854	\$ 32,854
116	011451	511025	COLL-TREASURER ASSISTANT	\$35,169.58	\$35,168.78	\$36,814.00	\$17,268.36	\$19,545.64	\$ 36,814	\$ 36,814
117	011451	514050	COLL-TREASURER LONGEVITY	\$800.00	\$800.00	\$1,000.00	\$800.00	\$200.00	\$ 1,200	\$ 1,200
118	011451	519010	COLL-TREASURER CERTIFICATION &	\$0.00	\$0.00	\$125.00	\$95.00	\$30.00	\$ 200	\$ 200
119				\$135,191.44	\$135,190.64	\$137,257.00	\$64,681.83	\$72,575.17	\$ 137,532	\$ 137,532
120										
121	011452 COLLECTOR / TREASURER EXPENSES									
122	011452	524300	COLL-TREAS COMPUTER REPAIR SER	\$0.00	\$0.00	\$500.00	\$217.95	\$282.05	\$ 500	\$ 500
123	011452	524310	COLL-TREASURER SOFTWARE SUPPOR	\$7,488.00	\$7,488.00	\$7,625.00	\$7,488.00	\$137.00	\$ 13,625	\$ 13,625
124	011452	534050	COLL-TREASURER POSTAGE	\$22,612.60	\$22,612.60	\$25,000.00	\$11,256.32	\$13,743.68	\$ 28,000	\$ 28,000
125	011452	542000	COLL-TREASURER OFFICE SUPPLIES	\$1,880.00	\$1,880.00	\$2,000.00	\$300.00	\$1,700.00	\$ 5,200	\$ 5,200
126	011452	558030	COLL-TREASURER TAX BILL FORMS	\$770.00	\$770.00	\$3,000.00	\$0.00	\$3,000.00	\$ 3,000	\$ 3,000
127	011452	571000	COLL-TREASURER IN STATE TRAVEL	\$0.00	\$0.00	\$300.00	\$166.92	\$133.08	\$ 500	\$ 500
128	011452	573000	COLL-TREASURER DUES & MEMBER	\$84.40	\$75.00	\$210.00	\$75.00	\$135.00	\$ 210	\$ 210
129	011452	574000	COLL-TREASURER BONDING	\$824.70	\$815.00	\$900.00	\$600.00	\$300.00	\$ 900	\$ 900

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2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
130	011452	578000	TAX TITLE	\$0.00	\$0.00	\$20,000.00	\$3,395.70	\$16,604.30	\$ 20,000	\$ 20,000
131				\$33,659.70	\$33,640.60	\$59,535.00	\$23,499.89	\$36,035.11	\$ 71,935	\$ 71,935
132										
133	011492 AUDIT EXPENSE									
134	011492	530000	Annual Audit Expense	\$34,000.00	\$34,000.00	\$0.00	\$0.00	\$0.00		
135	011492	599607	ENC - Audit	\$20,040.62	\$20,000.00	\$0.00	\$0.00	\$0.00		
136				\$54,040.62	\$54,000.00	\$0.00	\$0.00	\$0.00	\$ -	\$ -
137										
138	011512 LEGAL EXPENSE									
139	011512	530040	LEGAL EXPENSES	\$55,000.00	\$54,087.84	\$60,000.00	\$13,107.23	\$46,892.77	\$ 50,000	\$ 40,000
140				\$55,000.00	\$54,087.84	\$60,000.00	\$13,107.23	\$46,892.77	\$ 50,000	\$ 40,000
141										
142	01155004 ART#4 STM 5/18/2015									
143	01155004	597416	SPEC ARTICLE ART#4 STM 5/18/15	\$60,000.00	\$0.00	\$60,000.00	\$60,000.00	\$0.00	\$	\$
144				\$60,000.00	\$0.00	\$60,000.00	\$60,000.00	\$0.00	\$	\$
145										
146	011552 DATA PROCESSING EXPENSES									
147	011552	524300	DATA PROCESSING COMP REP-MAINT	\$2,500.00	\$1,318.72	\$2,500.00	\$1,658.99	\$841.01	\$ 2,800	\$ 2,800
148	011552	524310	DATA PROCESSING SOFTWARE SUPPO	\$47,000.00	\$46,427.31	\$51,000.00	\$22,565.85	\$28,434.15	\$ 51,000	\$ 51,000
149	011552	542000	DATA PROCESSING OFFICE SUPPLIE	\$600.00	\$369.00	\$600.00	\$0.00	\$600.00	\$ 600	\$ 600
150	011552	558000	DATA PROCESSING FORMS	\$200.00	\$0.00	\$200.00	\$0.00	\$200.00	\$ 200	\$ 200
151				\$50,300.00	\$48,115.03	\$54,300.00	\$24,224.84	\$30,075.16	\$ 54,600	\$ 54,600
152										
153	011561 TECHNOLOGY PERSONNEL									
154	011561	511010	NETWORK ADMINISTRATOR	\$3,000.00	\$2,971.29	\$36,502.00	\$15,138.53	\$21,363.47	\$ 36,502	\$ 47,460
155				\$3,000.00	\$2,971.29	\$36,502.00	\$15,138.53	\$21,363.47	\$ 36,502	\$ 47,460
156										
157	011562 TECHNOLOGY EXPENSES									
158	011562	524310	SOFTWARE SUPPORT	\$26,000.00	\$23,753.73	\$2,125.00	\$360.00	\$1,765.00	\$ 2,125	\$ 2,125
159	011562	534020	INTERNET SERVICES	\$2,415.00	\$1,691.78	\$2,890.00	\$1,187.83	\$1,702.17	\$ 2,890	\$ 2,890
160			HARDWARE REPLACMENT							\$ 10,000
161				\$28,415.00	\$25,445.51	\$5,015.00	\$1,547.83	\$3,467.17	\$ 5,015	\$ 15,015
162										
163	011592 COMMUNICATIONS COM EXPENSES									
164	011592	534031	COMM COMM PRINT TOWN REPORT	\$2,772.86	\$2,763.19	\$1,500.00	\$0.00	\$1,500.00	\$ 2,800	\$ 2,800
165	011592	534032	COMM COMM PRINT WARRANT	\$5,806.50	\$5,705.80	\$3,500.00	\$617.40	\$2,882.60	\$ 3,500	\$ 3,500
166	011592	534060	COMM COMM WEBSITE EXP	\$2,900.00	\$2,699.00	\$2,900.00	\$2,500.00	\$400.00	\$ 2,500	\$ 2,500
167	011592	534065	CC CODE RED	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$ 1,000	\$ 1,000
168	011592	534070	CC CABLE STUDIO	\$12,520.64	\$10,423.88	\$24,000.00	\$4,034.83	\$19,965.17	\$ 20,000	\$ 20,000
169				\$25,000.00	\$22,591.87	\$32,900.00	\$8,152.23	\$24,747.77	\$ 29,800	\$ 29,800
170										
171	011611 TOWN CLERK PERSONNEL									

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
172	011611	511010	TOWN CLERK DEPARTMENT HEAD	\$64,427.00	\$64,427.00	\$65,790.46	\$31,659.80	\$34,130.66	\$ 67,527	\$ 67,527
173	011611	511025	TOWN CLERK ASSISTANT	\$16,977.13	\$16,953.75	\$17,289.00	\$7,452.00	\$9,837.00	\$ 17,289	\$ 17,289
174	011611	511090	TOWN CLERK PAYROLL ACCRUAL	\$0.00	\$0.00	\$994.00	\$0.00	\$994.00	\$ 994	\$ 994
175	011611	514050	TOWN CLERK LONGEVITY	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$ 1,000	\$ 1,000
176	011611	519080	TC VITAL STATISTICS PAY	\$300.00	\$300.00	\$300.00	\$0.00	\$300.00	\$ 300	\$ 300
177				\$82,704.13	\$82,680.75	\$85,373.46	\$40,111.80	\$45,261.66	\$ 87,110	\$ 87,110
178										
179	011612 TOWN CLERK EXPENSES									
180	011612	531000	EDUCATION	\$1,200.00	\$1,175.63	\$1,200.00	\$248.74	\$951.26	\$ 1,515	\$ 1,515
181	011612	534030	TOWN CLERK PRINTING	\$479.30	\$335.20	\$500.00	\$182.98	\$317.02	\$ 500	\$ 500
182	011612	558015	TOWN CLERK DOG TAGS & SOFT SUP	\$1,275.00	\$1,275.00	\$1,385.00	\$800.00	\$585.00	\$ 1,380	\$ 1,380
183	011612	558040	TOWN CLERK RECORDS	\$520.70	\$520.70	\$0.00	\$0.00	\$0.00	\$ 500	\$ 500
184	011612	573000	TOWN CLERK DUES & MEMBERSHIP	\$125.00	\$75.00	\$75.00	\$75.00	\$0.00	\$ 75	\$ 75
185	011612	574000	TOWN CLERK BONDING	\$100.00	\$100.00	\$115.00	\$100.00	\$15.00	\$ 115	\$ 115
186	011612	578061	TOWN CLERK COMPUTERIZE RECORDS	\$1,000.00	\$860.15	\$1,600.00	\$1,363.00	\$237.00	\$ 1,710	\$ 1,710
187				\$4,700.00	\$4,341.68	\$4,875.00	\$2,769.72	\$2,105.28	\$ 5,795	\$ 5,795
188										
189	011631 REGISTRAR OF VOTERS PERSONNEL									
190	011631	511010	REG OF VOTERS DEPT HEAD	\$1,375.00	\$1,374.52	\$1,440.00	\$720.00	\$720.00	\$ 1,440	\$ 1,440
191	011631	511020	REG OF VOTERS SECRETARY	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$ 250	\$ 250
192				\$1,625.00	\$1,624.52	\$1,690.00	\$720.00	\$970.00	\$ 1,690	\$ 1,690
193										
194	011632 REGISTRAR OF VOTERS EXPENSES									
195	011632	530063	REG OF VOTERS CENSUS EXPENSE	\$3,320.23	\$3,320.23	\$4,000.00	\$3,500.00	\$500.00	\$ 3,600	\$ 3,600
196	011632	578063	REG OF VOTERS ELECTION EXPENSE	\$19,779.77	\$19,734.40	\$17,500.00	\$718.80	\$16,781.20	\$ 28,215	\$ 28,215
197			ELECTION EQUIPMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 26,500	\$ -
198				\$23,100.00	\$23,054.63	\$21,500.00	\$4,218.80	\$17,281.20	\$ 58,315	\$ 31,815
199										
200	011711 CONSERVATION PERSONNEL									
201	011711	511010	CONSERVATION DEPARTMENT HEAD	\$14,300.56	\$13,615.68	\$14,478.00	\$6,415.08	\$8,062.92	\$ 13,669	\$ 13,669
202	011711	511020	CONSERVATION SECRETARY	\$1,050.00	\$825.00	\$1,050.00	\$375.00	\$675.00	\$ 1,050	\$ 1,050
203				\$15,350.56	\$14,440.68	\$15,528.00	\$6,790.08	\$8,737.92	\$ 14,719	\$ 14,719
204										
205	011712 CONSERVATION EXPENSES									
206	011712	542000	CONSERVATION OFFICE SUPPLIES	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00	\$ 100	\$ 100
207	011712	571000	CONSERVATION IN STATE TRAVEL	\$0.00	\$0.00	\$95.00	\$0.00	\$95.00	\$ 100	\$ 100
208	011712	573000	CONSERVATION DUES & MEMBERSHIP	\$260.00	\$260.00	\$265.00	\$265.00	\$0.00	\$ 270	\$ 270
209				\$260.00	\$260.00	\$460.00	\$265.00	\$195.00	\$ 470	\$ 470
210										
211	011751 PLANNING BOARD PERSONNEL									
212	011751	511020	PLANNING ADM ASSISTANT	\$900.00	\$900.00	\$1,300.00	\$270.00	\$1,030.00	\$ 1,030	\$ 1,030
213	011751	519010	PLANNING CERTIFICATION & TRAIN	\$0.00	\$0.00	\$600.00	\$0.00	\$600.00	\$ 600	\$ 600

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
214				\$900.00	\$900.00	\$1,900.00	\$270.00	\$1,630.00	\$ 1,630	\$ 1,630
215										
216	011752 PLANNING BOARD EXPENSES									
217	011752	530000	PLANNING PROFESSIONAL SERVICES	\$250.00	\$0.00	\$250.00	\$250.00	\$0.00	\$ 250	\$ 250
218	011752	534030	PLANNING BOARD PRINTING	\$374.42	\$374.42	\$400.00	\$0.00	\$400.00	\$ 400	\$ 400
219	011752	534040	PLANNING BOARD ADVERTISING	\$500.00	\$463.95	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500
220	011752	542000	PLANNING BOARD OFFICE SUPPLIES	\$1,000.00	\$1,000.00	\$800.00	\$21.13	\$778.87	\$ 800	\$ 800
221	011752	558000	PLANNING SUBSCRIPTIONS & PUB	\$195.58	\$45.00	\$200.00	\$50.00	\$150.00	\$ 200	\$ 200
222	011752	571000	PLANNING BOARD IN STATE TRAVEL	\$200.00	\$200.00	\$200.00	\$0.00	\$200.00	\$ 200	\$ 200
223	011752	572000	PLANNING BOARD OUT OF STATE TRAVEL	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$ —	\$ —
224	011752	573000	PLANNING DUES & MEMBERSHIPS	\$580.00	\$580.00	\$550.00	\$0.00	\$550.00	\$ 550	\$ 550
225	011752	578000	PLANNING MISCELLANEOUS EXPENSE	\$200.00	\$200.00	\$200.00	\$0.00	\$200.00	\$ 200	\$ 200
226				\$3,400.00	\$2,963.37	\$3,100.00	\$321.13	\$2,778.87	\$ 3,100	\$ 3,100
227										
228	011761 ZONING BOARD PERSONNEL									
229	011761	511020	ZBA SEC / CLERK SALARY	\$270.00	\$270.00	\$1,000.00	\$135.00	\$865.00	\$ 1,000	\$ 1,000
230	011761	519010	ZONING CERTIFICATION & TRAININ	\$30.00	\$0.00	\$400.00	\$0.00	\$400.00	\$ 400	\$ 400
231				\$300.00	\$270.00	\$1,400.00	\$135.00	\$1,265.00	\$ 1,400	\$ 1,400
232										
233	011762 ZONING BOARD EXPENSES									
234	011762	534040	ZONING BOARD ADVERTISING	\$0.00	\$0.00	\$168.00	\$0.00	\$168.00	\$ 168	\$ 168
235	011762	558000	ZONING SUBSCRIPTIONS & PUB	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00	\$ 100	\$ 100
236	011762	573000	ZONING DUES & MEMBERSHIPS	\$18.00	\$0.00	\$250.00	\$0.00	\$250.00	\$ 250	\$ 250
237				\$18.00	\$0.00	\$518.00	\$0.00	\$518.00	\$ 518	\$ 518
238										
239	011821 COMMUNITY DEVELOPMNT PERSONNEL									
240	011821	511020	COMM DEVELOPMENT P/T	\$5,976.00	\$5,976.00	\$0.00	\$0.00	\$0.00	\$ 16,388	\$ 16,388
241	011821	511330	COMM DEVELOPMENT FINANCIAL	\$1,252.48	\$1,118.96	\$0.00	\$0.00	\$0.00	\$ 37,653	\$ 37,653
242	011821	511440	COMM DEVELOPMENT GRANT ADMIN	\$6,600.81	\$6,355.82	\$8,288.00	\$0.00	\$8,288.00	\$ 6,000	\$ 6,000
243	011821	511550	PRINCIPAL PLANNER	\$32,096.28	\$33,174.79	\$78,902.00	\$34,667.99	\$44,234.01	\$ 66,682	\$ 70,000
244	011821	511660	WRA STIPEND	\$0.00	\$0.00	\$3,325.00	\$0.00	\$3,325.00	\$ —	\$ —
245	011821	514050	COMM DEVELOPMENT LONGEVITY	\$800.00	\$600.00	\$600.00	\$200.00	\$400.00	\$ 200	\$ 200
246	011821	519010	COM DEVELOPMENT CERTIFICATION	\$500.00	\$0.00	\$250.00	\$0.00	\$250.00	\$ 250	\$ 250
247				\$47,225.57	\$47,225.57	\$91,365.00	\$34,867.99	\$56,497.01	\$ 127,172	\$ 130,490
248										
249	011822 COMMUNITY DEVELOPMENT EXPENSES									
250	011822	534040	COMM DEVELOPMENT ADVERTISING	\$200.00	\$0.00	\$200.00	\$187.20	\$12.80	\$ 200	\$ 200
251	011822	542000	COMM DEVELOPMENT OFFICE SUPPLI	\$450.00	\$397.48	\$450.00	\$90.00	\$360.00	\$ 450	\$ 450
252	011822	544000	COMM DEVELOPMENT SMALL EQUIP	\$400.00	\$315.80	\$400.00	\$400.00	\$0.00	\$ 400	\$ 400
253	011822	571000	COMM DEVELOPMENT IN STE TRAVEL	\$250.00	\$0.00	\$250.00	\$0.00	\$250.00	\$ 250	\$ 250
254	011822	573000	COM DEVELOPMENT DUES & MEMBER	\$250.00	\$0.00	\$125.00	\$45.00	\$80.00	\$ 125	\$ 125
255	011821	578000	COM-DEVELOPMENT GIS	\$5,675.00	\$5,100.00	\$0.00	\$0.00	\$0.00	\$ —	\$ —

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
256				\$7,225.00	\$5,813.28	\$1,425.00	\$722.20	\$702.80	\$ 1,425	\$ 1,425
257										
258	011921 TOWN HALL PERSONNEL									
259	011921	511010	TOWN HALL BLDG SUPERINTENDENT	\$26,676.43	\$26,676.43	\$25,975.00	\$12,456.68	\$13,518.32	\$ 25,975	\$ 25,975
260	011921	513000	TOWN HALL OVERTIME	\$1,882.64	\$1,882.64	\$2,000.00	\$1,035.69	\$964.31	\$ 3,000	\$ 2,500
261	011921	514050	TOWN HALL LONGEVITY	\$200.00	\$200.00	\$200.00	\$200.00	\$0.00	\$ 200	\$ 200
262	011921	519040	TOWN HALL UNIFORM/CLOTHING	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$ 150	\$ 150
263				\$28,859.07	\$28,859.07	\$28,275.00	\$13,792.37	\$14,482.63	\$ 29,325	\$ 28,825
264										
265	011922 TOWN HALL EXPENSES									
266	011922	521000	TOWN HALL ELECTRIC - VARIOUS	\$1,875.62	\$1,594.29	\$1,000.00	\$275.64	\$724.36	\$ 1,000	\$ 1,000
267	011922	521010	TOWN HALL ELECTRIC - TOWN HALL	\$30,362.34	\$30,362.34	\$25,000.00	\$9,442.75	\$15,557.25	\$ 25,000	\$ 25,000
268	011922	521210	TOWN HALL FUEL OIL - TOWN HALL	\$23,000.00	\$22,999.64	\$25,000.00	\$7,276.00	\$17,724.00	\$ 20,000	\$ 18,000
269	011922	523010	TOWN HALL WATER CHARGES	\$238.00	\$167.12	\$200.00	\$101.19	\$98.81	\$ 200	\$ 200
270	011922	523510	TOWN HALL SEWER CHARGES	\$378.00	\$262.84	\$300.00	\$159.80	\$140.20	\$ 300	\$ 300
271	011922	524410	TOWN HALL FIRE ALARM MAINTENAN	\$500.00	\$365.00	\$500.00	\$440.00	\$60.00	\$ 750	\$ 750
272	011922	527000	TH COPIER	\$2,500.00	\$2,500.00	\$2,000.00	\$890.00	\$1,110.00	\$ 2,000	\$ 2,000
273	011922	529000	TOWN HALL RUBBISH REMOVAL	\$1,200.00	\$1,080.00	\$1,200.00	\$540.00	\$660.00	\$ 1,200	\$ 1,200
274	011922	534010	TOWN HALL TELEPHONE	\$10,900.70	\$10,900.69	\$17,000.00	\$4,529.48	\$12,470.52	\$ 12,500	\$ 12,500
275	011922	543000	TH EQUIP REPAIR & MAINT SUPPLI	\$6,500.00	\$4,078.80	\$6,600.00	\$1,726.25	\$4,873.75	\$ 9,550	\$ 9,550
276	011922	543005	TH BUILDING REPAIR & MAINT	\$5,092.44	\$1,732.82	\$6,800.00	\$6,297.20	\$502.80	\$ 9,000	\$ 9,000
277	011922	544000	TH SMALL EQUIPMENT	\$568.90	\$0.00	\$1,000.00	\$125.00	\$875.00	\$ 1,000	\$ 1,000
278	011922	545000	TOWN HALL CUSTODIAL SUPPLIES	\$5,923.00	\$5,047.51	\$5,923.00	\$5,763.47	\$159.53	\$ 6,800	\$ 6,800
279				\$89,039.00	\$81,091.05	\$92,523.00	\$37,566.78	\$54,956.22	\$ 89,300	\$ 87,300
280										
281	01210015 ENCUMBRANCES									
282	01210015	599900	ENCUMBRANCES	\$3,299.47	\$3,299.47	\$0.00	\$0.00	\$0.00	\$	\$
283				\$3,299.47	\$3,299.47	\$0.00	\$0.00	\$0.00	\$	\$
284										
285	012101 POLICE PERSONNEL									
286	012101	511010	POLICE DEPARTMENT HEAD	\$111,131.44	\$111,638.05	\$156,867.21	\$109,414.21	\$47,453.00	\$ 105,271	\$ 105,271
287	012101	511015	POLICE LIEUTENANT	\$77,434.00	\$78,853.72	\$84,905.98	\$45,249.56	\$39,656.42	\$ 73,167	\$ 73,167
288	012101	511016	POLICE DETECTIVE	\$58,922.00	\$58,442.05	\$25,456.45	\$25,456.45	\$0.00	\$ 60,922	\$ 60,922
289	012101	511020	POLICE SECRETARY / CLERK	\$34,607.00	\$33,238.80	\$37,830.00	\$18,964.29	\$18,865.71	\$ 40,463	\$ 40,463
290	012101	511021	POLICE SERGEANTS	\$192,831.00	\$189,176.38	\$199,380.00	\$91,816.85	\$107,563.15	\$ 199,380	\$ 199,380
291	012101	511022	POLICE PATROLMEN	\$341,974.73	\$349,933.21	\$370,124.00	\$154,118.15	\$216,005.85	\$ 373,587	\$ 373,587
292	012101	511023	POLICE RESERVES	\$4,500.00	\$3,765.00	\$6,216.75	\$6,216.75	\$0.00	\$ 10,000	\$ 7,500
293	012101	511046	CUSTODIAN	\$0.00	\$0.00	\$0.40	\$0.00	\$0.40	\$ 12,500	\$ 12,500
294	012101	511075	POLICE NETWORK ADMINISTRATOR	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$ 2,000	\$ 2,000
295	012101	513000	POLICE OVERTIME	\$103,000.00	\$102,025.45	\$122,563.25	\$74,036.97	\$48,526.28	\$ 125,000	\$ 125,000
296	012101	514010	POLICE DIFFERENTIAL	\$14,244.00	\$11,964.52	\$15,244.00	\$4,510.41	\$10,733.59	\$ 15,244	\$ 15,244
297	012101	514020	POLICE EDUCATIONAL INCENTIVE	\$73,988.09	\$73,988.09	\$50,021.62	\$46,688.85	\$3,332.77	\$ 50,000	\$ 50,000

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
298	012101	514050	POLICE LONGEVITY	\$6,600.00	\$6,600.00	\$7,000.00	\$7,000.00	\$0.00	\$ 7,000	\$ 7,000
299	012101	519010	POLICE CERTIFICATION & TRAININ	\$2,971.91	\$2,578.90	\$8,272.00	\$2,599.36	\$5,672.64	\$ 12,000	\$ 10,000
300	012101	519030	POLICE VACATION BUY BACK	\$4,337.00	\$4,337.00	\$13,523.99	\$13,453.04	\$70.95	\$ 6,000	\$ 6,000
301	012101	519040	POLICE UNIFORMS	\$1,200.00	\$1,200.00	\$1,500.00	\$890.80	\$609.20	\$ 5,800	\$ 5,800
302				\$1,029,741.17	\$1,029,741.17	\$1,100,905.65	\$602,415.69	\$498,489.96	\$ 1,098,333	\$ 1,093,833
303										
304	012102 POLICE EXPENSES									
305	012102	521000	ELECTRICITY	\$0.00	\$0.00	\$6,000.00	\$684.52	\$5,315.48	\$ 12,000	\$ 12,000
306	012102	521200	HEATING FUEL	\$0.00	\$0.00	\$10,000.00	\$2,351.18	\$7,648.82	\$ 15,000	\$ 15,000
307	012102	524000	POLICE BUILDING & EQUIPMENT RE	\$2,500.00	\$2,374.56	\$2,500.00	\$1,108.20	\$1,391.80	\$ 6,000	\$ 6,000
308	012102	524010	COMMUNICATIONS	\$1,433.18	\$1,433.18	\$11,500.00	\$3,526.90	\$7,973.10	\$ 12,500	\$ 12,500
309	012102	524300	POLICE COMPUTER REPAIR & MAINT	\$1,743.00	\$1,072.85	\$2,000.00	\$1,827.56	\$172.44	\$ 12,000	\$ 12,000
310	012102	542000	POLICE OFFICE SUPPLIES	\$2,000.00	\$1,662.59	\$2,000.00	\$689.75	\$1,310.25	\$ 4,500	\$ 4,500
311	012102	544000	POLICE SMALL EQUIPMENT	\$1,500.00	\$964.98	\$1,500.00	\$1,000.14	\$499.86	\$ 3,000	\$ 2,500
312	012102	548000	POLICE VEHICLE FUEL	\$30,500.00	\$31,075.29	\$35,000.00	\$9,606.60	\$25,393.40	\$ 35,000	\$ 32,000
313	012102	549000	POLICE LOCK UP EXPENSES	\$600.00	\$382.01	\$600.00	\$142.85	\$457.15	\$ 600	\$ 600
314	012102	558000	POLICE SUBSCRIPTIONS & PUB	\$900.00	\$928.80	\$900.00	\$696.19	\$203.81	\$ 900	\$ 900
315	012102	558010	POLICE MISC SUPPLIES / MATS	\$1,566.82	\$1,275.99	\$2,500.00	\$1,499.05	\$1,000.95	\$ 2,500	\$ 2,500
316	012102	558020	POLICE AMMUNITION-EMERG SUPPLI	\$1,757.00	\$1,757.00	\$1,500.00	\$1,405.00	\$95.00	\$ 2,500	\$ 2,500
317	012102	573000	POLICE DUES & MEMBERSHIPS	\$1,200.00	\$934.00	\$1,200.00	\$480.00	\$720.00	\$ 1,200	\$ 1,200
318	012102	578001	OTHER EXPENSES/CJIS CROSSMATCH	\$0.00	\$0.00	\$14,620.00	\$13,205.00	\$1,415.00	\$ 14,620	\$ 14,620
319	012102	578002	OTHER EXPENSES/PODS	\$0.00	\$0.00	\$1,920.00	\$954.00	\$966.00	\$ 1,920	\$ 1,920
320			WATER/SEWER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 1,500	\$ 1,500
321			CRUISER MAINTENANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 12,000	\$ 12,000
322				\$45,700.00	\$43,861.25	\$93,740.00	\$39,176.94	\$54,563.06	\$ 137,740	\$ 134,240
323										
324	012151 DISPATCH PERSONNEL									
325	012151	511020	DISPATCH DISPATCHERS	\$186,701.51	\$186,701.51	\$186,851.18	\$88,305.27	\$98,545.91	\$ 186,851	\$ 186,851
326	012151	511023	DISPATCH PER DIEM EMPLOYEES	\$6,701.50	\$6,701.50	\$7,500.00	\$5,100.00	\$2,400.00	\$ 8,000	\$ 8,000
327	012151	511047	DISPATCH OVERLAP	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500
328	012151	513000	DISPATCH OVERTIME	\$23,483.24	\$23,483.24	\$17,000.00	\$13,476.28	\$3,523.72	\$ 20,000	\$ 20,000
329	012151	519010	DISPATCH CERTIFICATION & TRAIN	\$2,999.13	\$2,999.13	\$3,000.00	\$1,339.69	\$1,660.31	\$ 3,000	\$ 3,000
330				\$219,885.38	\$219,885.38	\$214,851.18	\$108,221.24	\$106,629.94	\$ 218,351	\$ 218,351
331										
332	012152 DISPATCH EXPENSES									
333	012152	524000	DISPATCH BLDG-EQUIP REPAIR SER	\$1,827.00	\$1,730.01	\$1,500.00	\$358.86	\$1,141.14	\$ 1,500	\$ 1,500
334	012152	542000	DISPATCH OFFICE SUPPLIES	\$173.00	\$132.25	\$500.00	\$410.37	\$89.63	\$ 500	\$ 500
335	012152	573000	DISPATCH DUES & MEMBERSHIPS	\$200.00	\$100.00	\$200.00	\$0.00	\$200.00	\$ 200	\$ 200
336				\$2,200.00	\$1,962.26	\$2,200.00	\$769.23	\$1,430.77	\$ 2,200	\$ 2,200
337										
338	01220002 FIRE ARTICLES & ENCUMBRANCES									
339	01220002	597418	SPEC ARTICLE	\$80,000.00	\$24,900.00	\$75,100.00	\$59,750.00	\$15,350.00	\$	\$

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
340				\$80,000.00	\$24,900.00	\$75,100.00	\$59,750.00	\$15,350.00	\$	\$
341										
342	012201 FIRE PERSONNEL									
343	012201	511010	FIRE DEPARTMENT HEAD	\$75,687.00	\$75,978.15	\$81,055.60	\$41,198.08	\$39,857.52	\$	\$
344			VACATION BUY BACK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
345	012201	511024	FIRE CALL OFFICERS / RECRUITS	\$32,000.00	\$32,514.33	\$32,000.00	\$10,779.00	\$21,221.00	\$	\$
346	012201	511026	FIRE HOUSEMEN	\$405,488.25	\$407,020.64	\$421,615.40	\$187,936.45	\$233,678.95	\$	\$
347	012201	511027	FIRE SPARE HOUSEMEN	\$18,720.00	\$18,656.86	\$21,216.00	\$9,030.16	\$12,185.84	\$	\$
348	012201	513000	FIRE OVERTIME	\$64,500.00	\$70,259.84	\$90,000.00	\$50,609.17	\$39,390.83	\$	\$
349	012201	514030	FIRE HOLIDAY PAY	\$23,230.00	\$16,935.48	\$26,132.00	\$7,875.24	\$18,256.76	\$	\$
350	012201	519015	FD EMT CERTIFICATION	\$1,750.00	\$125.00	\$1,750.00	\$117.42	\$1,632.58	\$	\$
351			FD ADMINISTRATIVE ASST	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
352				\$621,375.25	\$621,490.30	\$673,769.00	\$307,545.52	\$366,223.48	\$	\$
353										
354	012202 FIRE EXPENSES									
355	012202	519040	FIRE UNIFORMS	\$460.00	\$344.95	\$460.00	\$441.00	\$19.00	\$	\$
356	012202	521000	FIRE ELECTRICITY	\$9,708.89	\$9,097.57	\$13,000.00	\$2,766.75	\$10,233.25	\$	\$
357	012202	521200	FIRE FUEL OIL	\$13,000.00	\$12,912.01	\$13,000.00	\$0.00	\$13,000.00	\$	\$
358	012202	523000	FIRE WATER CHARGES	\$750.00	\$446.72	\$750.00	\$234.53	\$515.47	\$	\$
359	012202	523500	FIRE SEWER CHARGES	\$750.00	\$709.30	\$750.00	\$372.04	\$377.96	\$	\$
360	012202	524000	FIRE REPAIR SERVICES - BLDG &	\$3,840.90	\$3,840.90	\$6,000.00	\$1,721.79	\$4,278.21	\$	\$
361	012202	524010	FIRE REPAIR SERVICES - RADIOS	\$2,000.00	\$4,768.07	\$2,000.00	\$135.66	\$1,864.34	\$	\$
362	012202	524020	FIRE REPAIR SERVICE - ALARMS	\$2,450.21	\$2,450.21	\$5,000.00	\$930.00	\$4,070.00	\$	\$
363	012202	524400	FIRE FIRE ALARM MAINTENANCE	\$400.00	\$183.21	\$400.00	\$0.00	\$400.00	\$	\$
364	012202	529000	FIRE RUBBISH REMOVAL	\$1,080.00	\$1,080.00	\$1,080.00	\$540.00	\$540.00	\$	\$
365	012202	534012	FIRE CELL PHONES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
366	012202	542000	FIRE OFFICE SUPPLIES	\$500.00	\$74.47	\$500.00	\$47.32	\$452.68	\$	\$
367	012202	543000	FIRE BLDG & EQUIP REPAIR SUPPL	\$6,000.00	\$5,715.02	\$6,000.00	\$3,042.50	\$2,957.50	\$	\$
368	012202	546000	FIRE BUILDING & GROUNDS SUPPLI	\$2,500.00	\$1,539.82	\$2,500.00	\$125.07	\$2,374.93	\$	\$
369	012202	550000	FIRE NEW RECRUITS	\$3,000.00	\$2,703.71	\$3,000.00	\$295.00	\$2,705.00	\$	\$
370	012202	558000	FIRE SUBSCRIPTIONS	\$2,500.00	\$1,516.51	\$2,500.00	\$198.50	\$2,301.50	\$	\$
371	012202	558020	FIRE WATER SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
372	012202	571000	FIRE IN STATE TRAVEL	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
373	012202	573000	FIRE DUES & MEMBERSHIPS	\$3,000.00	\$2,839.00	\$4,000.00	\$225.00	\$3,775.00	\$	\$
374	012202	585000	FIRE EQUIPMENT	\$8,000.00	\$7,667.74	\$8,000.00	\$814.74	\$7,185.26	\$	\$
375			FIRE TRUCK FUEL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
376			APPARATUS MAINTENANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
377			FIRE SERVICE PLANS AND TESTING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
378				\$60,440.00	\$57,889.21	\$68,940.00	\$11,889.90	\$57,050.10	\$	\$
379										
380	012311 AMBULANCE PERSONNEL									
381	012311	511028	AMBULANCE EMT'S	\$9,000.00	\$5,430.00	\$14,000.00	\$3,788.00	\$10,212.00	\$	\$

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
382	012311	519010	AMBULANCE CERTIFICATION & TRAI	\$2,000.00	\$55.00	\$2,000.00	\$0.00	\$2,000.00	\$ 4,000	\$ 2,000
383				\$11,000.00	\$5,485.00	\$16,000.00	\$3,788.00	\$12,212.00	\$ 24,000	\$ 16,000
384										
385	012312 AMBULANCE EXPENSES									
386	012312	524300	AMBULANCE COMPUTER REP SERVICE	\$800.00	\$0.00	\$800.00	\$0.00	\$800.00	\$ 18,000	\$ 18,000
387	012312	530020	AMBULANCE BILLING SERVICE	\$26,000.00	\$24,472.64	\$26,000.00	\$11,665.33	\$14,334.67	\$ 32,000	\$ 26,000
388	012312	542000	AMBULANCE OFFICE SUPPLIES	\$300.00	\$0.00	\$400.00	\$0.00	\$400.00	\$ 750	\$ 750
389	012312	543000	AMBULANCE EQUIP REPAIR SUPPLIE	\$3,500.00	\$2,610.27	\$4,214.00	\$818.41	\$3,395.59	\$ 5,000	\$ 5,000
390	012312	544000	AMBULANCE SMALL EQUIPMENT	\$4,500.00	\$4,304.86	\$5,500.00	\$347.50	\$5,152.50	\$ 8,000	\$ 8,000
391	012312	550000	AMBULANCE MEDICAL SUPPLIES	\$9,000.00	\$9,623.80	\$11,000.00	\$5,022.34	\$5,977.66	\$ 23,000	\$ 17,000
392	012312	550020	AMBULANCE OXYGEN SUPPLIES	\$2,000.00	\$1,419.02	\$2,000.00	\$341.84	\$1,658.16	\$ 3,500	\$ 3,500
393	012312	573000	AMBULANCE DUES & MEMBERSHIPS	\$6,000.00	\$4,539.00	\$8,000.00	\$5,989.82	\$2,010.18	\$ 8,000	\$ 7,000
394			EMS SERVICE PLANS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 10,000	
395				\$52,100.00	\$46,969.59	\$57,914.00	\$24,185.24	\$33,728.76	\$ 108,250	\$ 85,250
396										
397	012411 LAND USE PERSONNEL									
398	012411	511010	LAND USE BUILDING INSPECTOR	\$54,439.00	\$54,483.68	\$54,224.00	\$25,547.38	\$28,676.62	\$ 63,856	\$ 54,224
399	012411	511020	LAND USE CLERK	\$11,629.60	\$11,629.60	\$14,996.00	\$6,330.80	\$8,665.20	\$ 21,268	\$ 14,996
400	012411	511030	LAND USE GAS/ PLUMBING INSPECT	\$8,095.00	\$8,376.08	\$8,127.00	\$4,129.76	\$3,997.24	\$ 8,127	\$ 8,127
401	012411	511031	LAND USE WIRING INSPECTOR	\$9,189.70	\$8,255.24	\$8,127.00	\$4,129.76	\$3,997.24	\$ 8,127	\$ 8,127
402	012411	511032	LAND USE SEALER WEIGHTS & MEAS	\$3,347.00	\$5,078.34	\$3,360.00	\$1,680.00	\$1,680.00	\$ 3,360	\$ 3,360
403	012411	511080	LAND USE VACATION COVERAGE	\$1,192.00	\$623.36	\$1,192.00	\$782.16	\$409.84	\$ 1,192	\$ 1,192
404	012411	514050	LAND USE LONGEVITY	\$270.00	\$176.00	\$176.00	\$176.00	\$0.00	\$ 176	\$ 176
405	012411	519010	LND USE CERTIFICATION & TRAINI	\$950.00	\$490.00	\$950.00	\$250.00	\$700.00	\$ 950	\$ 1,950
406				\$89,112.30	\$89,112.30	\$91,152.00	\$43,025.86	\$48,126.14	\$ 107,056	\$ 92,152
407										
408	012412 LAND USE EXPENSES									
409	012412	524000	LAND USE EQUIPMENT REPAIR SERV	\$670.00	\$0.00	\$670.00	\$500.00	\$170.00	\$ 670	\$ 670
410	012412	530000	LAND USE PROFESSIONAL SERVICES	\$135.00	\$50.00	\$135.00	\$0.00	\$135.00	\$ 220	\$ 220
411	012412	534012	LAND USE CELL PHONES	\$300.00	\$300.00	\$300.00	\$125.00	\$175.00	\$ 300	\$ 300
412	012412	542000	LAND USE OFFICE SUPPLIES	\$273.00	\$205.89	\$488.00	\$166.94	\$321.06	\$ 488	\$ 488
413	012412	558000	LAND USE SEALER SUPPLIES	\$500.00	\$429.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500
414	012412	571000	LAND USE IN STATE TRAVEL	\$1,861.00	\$1,688.99	\$1,861.00	\$202.40	\$1,658.60	\$ 1,861	\$ 1,861
415				\$3,739.00	\$2,673.88	\$3,954.00	\$994.34	\$2,959.66	\$ 4,039	\$ 4,039
416										
417	012911 EMERG MGMT PERSONNEL									
418	012911	511010	CIVIL DEFENSE DEPARTMENT HEAD	\$2,243.00	\$2,243.00	\$2,252.00	\$0.00	\$2,252.00	\$ 2,252	\$ 2,252
419	012911	519010	CIVIL DEFENSE CERTIFICATION &	\$200.00	\$27.15	\$200.00	\$48.99	\$151.01	\$ 200	\$ 200
420				\$2,443.00	\$2,270.15	\$2,452.00	\$48.99	\$2,403.01	\$ 2,452	\$ 2,452
421										
422	012912 EMERG MGMT EXPENSES									
423	012912	521400	CIVIL DEV PROPANE	\$500.00	\$200.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
424	012912	578000	CIVIL DEF OTHER MISCELLANEOUS	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$ 1,000	\$ 1,000
425	012912	578001	EMERG MGMT CODE RED	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$ 1,000	\$ 1,000
426				\$2,500.00	\$1,200.00	\$2,500.00	\$1,000.00	\$1,500.00	\$ 2,500	\$ 2,500
427										
428	012921 ANIMAL CONTROL PERSONNEL									
429	012921	511051	ANIMAL HEALTH INSPECTOR	\$0.00	\$0.00	\$800.00	\$0.00	\$800.00	\$ 800	\$ 800
430				\$0.00	\$0.00	\$800.00	\$0.00	\$800.00	\$ 800	\$ 800
431										
432	012922 ANIMAL CONTROL EXPENSES									
433	012922	521000	ANIMAL CONTROL ELECTRICITY	\$0.00	\$0.00	\$2,600.00	\$141.04	\$2,458.96	\$ 2,600	\$ 2,600
434	012922	531000	ANIM CON CONTRACT SERVICES	\$40,000.00	\$39,649.68	\$44,370.00	\$20,759.40	\$23,610.60	\$ 44,370	\$ 44,370
435	012922	578000	OTHER COSTS	\$0.00	\$0.00	\$1,400.00	\$173.81	\$1,226.19	\$ 1,400	\$ 1,400
436				\$40,000.00	\$39,649.68	\$48,370.00	\$21,074.25	\$27,295.75	\$ 48,370	\$ 48,370
437										
438	01420003 DPW SPECIAL CAPITAL ARTICLES									
439	01420003	597529	ART#19 5/13	\$1,132.00	\$0.00	\$1,132.00	\$1,132.00	\$0.00	\$	\$
440				\$1,132.00	\$0.00	\$1,132.00	\$1,132.00	\$0.00	\$	\$
441										
442	014201 DPW ADMIN PERSONNEL									
443	014201	511010	DPW ADMIN DEPT HEAD	\$25,692.03	\$23,982.18	\$75,000.00	\$31,161.76	\$43,838.24	\$ 75,000	\$ 75,000
444	014201	511020	DPW ADMIN CLERK	\$11,113.97	\$11,853.19	\$44,500.00	\$20,805.41	\$23,694.59	\$ 45,000	\$ 45,000
445	014201	519010	DPW ADMIN CERTIFICATION & TRAI	\$600.00	\$600.00	\$1,000.00	\$625.00	\$375.00	\$ 1,000	\$ 1,000
446	014201	519020	DPW ADMIN LICENSING	\$1,330.00	\$1,329.60	\$1,000.00	\$760.00	\$240.00	\$ 1,000	\$ 1,000
447	014201	519040	DPW ADMIN CLOTHING ALLOWANCE	\$7,400.00	\$7,400.00	\$8,343.00	\$7,000.00	\$1,343.00	\$ 5,600	\$ 5,600
448	014201	519050	DPW ADMIN SAFETY SHOES	\$2,090.00	\$2,089.84	\$2,383.00	\$1,174.95	\$1,208.05	\$ 1,800	\$ 1,800
449	014201	519090	DPW ADMIN DRUG & ALCOHOL TEST	\$915.00	\$905.00	\$1,000.00	\$165.00	\$835.00	\$ 1,000	\$ 1,000
450				\$49,141.00	\$48,159.81	\$133,226.00	\$61,692.12	\$71,533.88	\$ 130,400	\$ 130,400
451										
452	014202 DPW ADMINISTRATION EXPENSES									
453	014202	524300	DPW-COMPUTER REPAIR SERVICE	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$	\$
454	014202	530000	DPW ADMIN DAM INSPECT & EAP'S	\$10,000.00	\$10,000.00	\$10,000.00	\$2,000.00	\$8,000.00	\$ 10,000	\$ 10,000
455	014202	544000	DPW ADMIN SMALL EQUIPMENT	\$200.00	\$143.54	\$200.00	\$155.48	\$44.52	\$ 200	\$ 200
456	014202	550000	DPW ADMIN MEDICAL SUPPLIES	\$0.00	\$0.00	\$150.00	\$150.00	\$0.00	\$ 300	\$ 300
457	014202	573000	DPW ADMINISTRATION DUES & MEMB	\$650.00	\$625.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500
458				\$10,950.00	\$10,768.54	\$10,950.00	\$2,305.48	\$8,644.52	\$ 11,000	\$ 11,000
459										
460	014211 DPW HIGHWAY PERSONNEL									
461	014211	511010	DPW HIGHWAY FOREMAN	\$61,855.00	\$62,672.61	\$65,477.00	\$21,892.50	\$43,584.50	\$ 46,980	\$ 46,980
462	014211	511036	DPW HIGHWAY OPERATORS	\$111,195.01	\$112,764.62	\$173,527.00	\$72,418.30	\$101,108.70	\$ 144,849	\$ 144,849
463	014211	513000	DPW HIGHWAY OVERTIME	\$5,500.00	\$3,112.78	\$5,500.00	\$1,815.77	\$3,684.23	\$ 5,500	\$ 5,500
464				\$178,550.01	\$178,550.01	\$244,504.00	\$96,126.57	\$148,377.43	\$ 197,329	\$ 197,329
465										

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
466	014212 DPW HIGHWAY EXPENSES									
467	014212	534012	HIGHWAY CELL PHONES	\$3,000.00	\$2,055.53	\$3,000.00	\$1,300.00	\$1,700.00	\$ 1,400	\$ 1,400
468	014212	553000	HIGHWAY MATERIALS & SUPPLIES	\$86,237.78	\$84,050.37	\$102,000.00	\$60,599.78	\$41,400.22	\$ 110,000	\$ 110,000
469				\$89,237.78	\$86,105.90	\$105,000.00	\$61,899.78	\$43,100.22	\$ 111,400	\$ 111,400
470										
471	014221 DPW FLEET MAINT PERSONNEL									
472	014221	511000	DPW FLEET MAINT SALARIES	\$85,169.00	\$85,046.59	\$90,525.00	\$33,860.52	\$56,664.48	\$ 90,523	\$ 90,523
473	014221	513000	DPW FLEET MAINT OVERTIME	\$1,200.00	\$709.29	\$1,200.00	\$300.92	\$899.08	\$ 1,200	\$ 1,200
474				\$86,369.00	\$85,755.88	\$91,725.00	\$34,161.44	\$57,563.56	\$ 91,723	\$ 91,723
475										
476	014222 FLEET MAINTENANCE EXPENSES									
477	014222	521000	DPW FLEET ELECTRICITY	\$4,000.00	\$3,922.11	\$4,000.00	\$1,172.16	\$2,827.84	\$ 4,000	\$ 4,000
478	014222	521200	DPW FLEET HEATING FUEL	\$12,997.06	\$11,280.00	\$13,000.00	\$2,389.05	\$10,610.95	\$ 10,000	\$ 10,000
479	014222	523000	DPW FLEET WATER CHARGES	\$254.13	\$254.13	\$200.00	\$133.41	\$66.59	\$ 200	\$ 200
480	014222	524400	FLEET FIRE ALARM MAINTENANCE	\$270.00	\$270.00	\$250.00	\$195.00	\$55.00	\$ 250	\$ 250
481	014222	543000	DPW FLT BLDG/GRNDS MAINT SUP	\$8,146.33	\$8,146.33	\$7,500.00	\$6,721.04	\$778.96	\$ 10,000	\$ 10,000
482	014222	544000	FLEET TOOLS & SUPPLIES	\$500.00	\$426.45	\$2,000.00	\$1,214.29	\$785.71	\$ 2,000	\$ 2,000
483	014222	548000	FLEET VEHICLE FUEL	\$48,000.00	\$49,497.76	\$60,000.00	\$34,822.02	\$25,177.98	\$ 60,000	\$ 46,500
484	014222	548010	FLT VEHICLE MAINT SUPPLIES	\$65,000.00	\$63,808.42	\$68,000.00	\$32,067.80	\$35,932.20	\$ 68,000	\$ 44,500
485				\$139,167.52	\$137,605.20	\$154,950.00	\$78,714.77	\$76,235.23	\$ 154,450	\$ 117,450
486										
487	014231 DPW SNOW & ICE PERSONNEL									
488	014231	51300	DPW SNOW & ICE OVERTIME	\$82,837.69	\$82,837.69	\$36,000.00	\$248.04	\$35,751.96	\$ 50,000	\$ 50,000
489				\$82,837.69	\$82,837.69	\$36,000.00	\$248.04	\$35,751.96	\$ 50,000	\$ 50,000
490										
491	014232 DPW SNOW & ICE EXPENSES									
492	014232	553000	DPW SNOW & ICE MATERIALS	\$174,662.31	\$202,105.34	\$123,000.00	\$122,236.60	\$763.40	\$ 150,000	\$ 134,000
493				\$174,662.31	\$202,105.34	\$123,000.00	\$122,236.60	\$763.40	\$ 150,000	\$ 134,000
494										
495	014242 DPW STREET LIGHTING EXPENSES									
496	014242	521000	DPW STREET LIGHTING ELECTRICIT	\$62,000.00	\$56,911.95	\$65,000.00	\$21,871.87	\$43,128.13	\$ 65,000	\$ 58,000
497				\$62,000.00	\$56,911.95	\$65,000.00	\$21,871.87	\$43,128.13	\$ 65,000	\$ 58,000
498										
499	014302 LANDFILL EXPENSES									
500	014302	530000	LANDFILL MONITORING	\$16,000.00	\$15,993.48	\$16,000.00	\$0.00	\$16,000.00	\$ 16,500	\$ 16,500
501	014302	543000	LNDFILL BLDG-GROUNDS MAINT SUP	\$7,000.00	\$5,732.85	\$7,000.00	\$709.10	\$6,290.90	\$ 1,000	\$ 1,000
502				\$23,000.00	\$21,726.33	\$23,000.00	\$709.10	\$22,290.90	\$ 17,500	\$ 17,500
503										
504	014911 DPW CEMETERY PERSONNEL									
505	014911	55101	DPW CEMETERY FOREMAN	\$41,181.00	\$41,450.55	\$41,095.00	\$21,361.50	\$19,733.50	\$ 45,387	\$ 45,387
506	014911	511034	DPW CEMETERY LABORER	\$24,819.19	\$24,819.19	\$36,118.00	\$16,904.80	\$19,213.20	\$ 36,117	\$ 36,117
507	014911	511035	DPW CEMETERY SUMMER HELP	\$4,217.50	\$4,217.50	\$2,659.50	\$2,659.50	\$0.00	\$ 2,660	\$ 2,660

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
508	014911	511090	DPW-CEMETERY PAYROLL ACCRUAL	\$0.00	\$0.00	\$861.00	\$0.00	\$861.00	\$	\$
509	014911	513000	DPW CEMETERY OVERTIME	\$2,461.00	\$2,110.01	\$3,040.50	\$765.94	\$2,274.56	\$ 3,000	\$ 3,000
510				\$72,678.69	\$72,597.25	\$83,774.00	\$41,691.74	\$42,082.26	\$ 87,164	\$ 87,164
511										
512	014912 DPW CEMETERY EXPENSES									
513	014912	553000	DPW CEMETERY MATERIALS	\$7,800.00	\$6,646.34	\$8,800.00	\$6,963.48	\$1,836.52	\$ 10,000	\$ 10,000
514				\$7,800.00	\$6,646.34	\$8,800.00	\$6,963.48	\$1,836.52	\$ 10,000	\$ 10,000
515										
516	014922 DPW TREE TRIMMING EXPENSES									
517	014922	530000	DPW TREE TRIMMING EXPENSE	\$500.00	\$500.00	\$5,000.00	\$5,000.00	\$0.00	\$ 7,500	\$ 6,000
518				\$500.00	\$500.00	\$5,000.00	\$5,000.00	\$0.00	\$ 7,500	\$ 6,000
519										
520	01511015 BOARD OF HEALTH ENCUMBRANCES									
521	01511015	599900	ENCUMBRANCES	\$29.40	\$29.40	\$0.00	\$0.00	\$0.00	\$	\$
522				\$29.40	\$29.40	\$0.00	\$0.00	\$0.00	\$	\$
523										
524	015111 HEALTH DEPARTMENT PERSONNEL									
525	015111	511010	HEALTH DEPT HEALTH AGENT	\$18,746.00	\$18,955.22	\$18,818.00	\$9,119.39	\$9,698.61	\$ 18,818	\$ 18,818
526	015111	511020	HEALTH DEPT SECRETARY /	\$1,200.00	\$1,020.00	\$1,200.00	\$450.00	\$750.00	\$ 1,200	\$ 1,200
527	015111	511051	HEALTH DEPT HEALTH INSPE	\$19,967.00	\$20,494.85	\$20,044.00	\$9,378.72	\$10,665.28	\$ 20,044	\$ 20,044
528	015111	514050	HEALTH DEPT LONGEVITY	\$520.00	\$518.92	\$520.00	\$518.92	\$1.08	\$ 520	\$ 520
529	015111	519010	HEALTH DEPT CERTIFICATION & TR	\$681.99	\$126.00	\$1,500.00	\$0.00	\$1,500.00	\$ 1,500	\$ 1,500
530				\$41,114.99	\$41,114.99	\$42,082.00	\$19,467.03	\$22,614.97	\$ 42,082	\$ 42,082
531										
532	015112 HEALTH DEPARTMENT EXPENSES									
533	015112	530000	HEALTH DEPT PROF SERVICES	\$4,000.00	\$3,197.50	\$4,000.00	\$1,320.00	\$2,680.00	\$ 4,000	\$ 4,000
534	015112	534012	HEALTH DEPT CELL PHONES	\$780.00	\$757.94	\$780.00	\$318.22	\$461.78	\$ 780	\$ 780
535	015112	534040	HEALTH DEPARTMENT ADVERTISING	\$125.00	\$0.00	\$125.00	\$0.00	\$125.00	\$ 125	\$ 125
536	015112	542000	HEALTH DEPARTMENT OFFICE SUPPL	\$150.00	\$150.00	\$150.00	\$19.29	\$130.71	\$ 250	\$ 250
537	015112	571000	HEALTH DEPARTMENT IN STATE TRA	\$900.00	\$804.04	\$700.00	\$0.00	\$700.00	\$ 900	\$ 900
538	015112	578000	HEALTH DEPARTMENT MISCELLANEOU	\$1,300.00	\$170.11	\$1,500.00	\$195.75	\$1,304.25	\$ 1,500	\$ 1,500
539				\$7,255.00	\$5,079.59	\$7,255.00	\$1,853.26	\$5,401.74	\$ 7,555	\$ 7,555
540										
541	015122 BOARD OF HEALTH OUTSIDE SERVIC									
542	015122	530050	BOARD OF HEALTH RABIES TESTING	\$0.00	\$0.00	\$500.00	\$300.00	\$200.00	\$ 500	\$ 500
543	015122	538000	BOARD OF HEALTH BOARDING SERVI	\$0.00	\$0.00	\$250.00	\$172.00	\$78.00	\$ 250	\$ 250
544			MONTACHUESETT PUBLIC HEALTH NETWORK	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 500	\$ 500
545				\$0.00	\$0.00	\$750.00	\$472.00	\$278.00	\$ 1,250	\$ 1,250
546										
547	015222 BOARD OF HEALTH VISITING NURSE									
548	015222	530000	BOARD OF HEALTH VISITING NURSE	\$8,500.00	\$8,500.00	\$8,500.00	\$2,125.00	\$6,375.00	\$ 8,500	\$ 8,500
549				\$8,500.00	\$8,500.00	\$8,500.00	\$2,125.00	\$6,375.00	\$ 8,500	\$ 8,500

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
550										
551	015411 COUNCIL ON AGING PERSONNEL									
552	015411	511010	COUNCIL ON AGING DIRECTOR	\$44,315.00	\$42,382.25	\$44,619.00	\$20,365.55	\$24,253.45	\$ 57,120	\$ 57,120
553	015411	511042	COA NUTRITION COORDINATOR	\$16,267.00	\$16,319.50	\$16,379.00	\$7,902.75	\$8,476.25	\$ 16,769	\$ 16,769
554	015411	511043	COUNCIL ON AGING MEALS DISTRIB	\$16,711.00	\$16,912.70	\$16,827.00	\$8,124.15	\$8,702.85	\$ 17,226	\$ 16,827
555	015411	511044	COUNCIL ON AGING VAN DRIVER	\$20,054.00	\$21,945.60	\$23,166.00	\$10,800.00	\$12,366.00	\$ 23,302	\$ 23,166
556	015411	511046	COA JANITOR	\$8,930.00	\$9,896.24	\$8,992.00	\$4,691.20	\$4,300.80	\$ 10,031	\$ 8,892
557	015411	511047	COA OUTREACH WORKER	\$4,731.00	\$4,137.70	\$4,765.00	\$2,068.85	\$2,696.15	\$ 4,765	\$ 4,765
558	015411	514050	COUNCIL ON AGING LONGEVITY	\$970.00	\$324.00	\$970.00	\$272.00	\$698.00	\$ 1,200	\$ 1,200
559				\$111,978.00	\$111,917.99	\$115,718.00	\$54,224.50	\$61,493.50	\$ 130,413	\$ 128,739
560										
561	015412 COUNCIL ON AGING EXPENSES									
562	015412	521000	COA ELECTRICITY	\$3,500.00	\$5,099.14	\$5,400.00	\$1,779.04	\$3,620.96	\$ 5,400	\$ 5,400
563	015412	521200	COA HEATING FUEL	\$23,000.00	\$21,626.98	\$23,000.00	\$2,189.99	\$20,810.01	\$ 23,000	\$ 21,000
564	015412	523000	COA WATER CHARGES	\$332.54	\$332.54	\$250.00	\$152.36	\$97.64	\$ 300	\$ 300
565	015412	523500	COA SEWER CHARGES	\$200.00	\$451.14	\$250.00	\$242.28	\$7.72	\$ 300	\$ 300
566	015412	524400	COA FIRE ALARM MAINTENANCE	\$648.00	\$648.00	\$620.00	\$85.00	\$535.00	\$ 620	\$ 620
567	015412	525000	COA EQUIPMENT SER CONT	\$1,000.00	\$797.89	\$1,000.00	\$252.00	\$748.00	\$ 1,200	\$ 1,200
568	015412	530000	COUNCIL ON AGING PROGRAMS	\$189.46	\$125.00	\$250.00	\$0.00	\$250.00	\$ 500	\$ 500
569	015412	543005	COA BUILDING REPAIR & MAINT	\$1,500.00	\$1,102.74	\$1,500.00	\$50.00	\$1,450.00	\$ 2,000	\$ 2,000
570	015412	571000	COA IN STATE TRAVEL / MILEAGE	\$0.00	\$0.00	\$100.00	\$0.00	\$100.00	\$ 100	\$ 100
571			COA COPIER REPAIR & COMPUTER EXP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 300	\$ 300
572			COA SUPPLIES POSTAGE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 300	\$ 300
573			COA DUES MA Assoc of Older Americans	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 500	\$ 500
574			COA CPR CERTIFICATION & SERVSAFE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 500	\$ 500
575			COA MISCELLANEOUS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 250	\$ 250
576			COA MAINTENANCE VANS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 1,500	\$ 1,500
577			COA GAS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ 7,500	\$ 7,500
578				\$30,370.00	\$30,183.43	\$32,370.00	\$4,750.67	\$27,619.33	\$ 44,270	\$ 42,270
579										
580	015431 VETERANS SERVICES PERSONNEL									
581	015431	511010	VETERANS SERVICES DIRECTOR	\$14,362.26	\$14,362.26	\$14,044.00	\$6,807.07	\$7,236.93	\$ 14,044	\$ 14,044
582	015431	514050	VETERANS SERVICES LONGEVITY	\$82.00	\$82.00	\$82.00	\$0.00	\$82.00	\$ 82	\$ 82
583				\$14,444.26	\$14,444.26	\$14,126.00	\$6,807.07	\$7,318.93	\$ 14,126	\$ 14,126
584										
585	015432 VETERANS SERVICES EXPENSES									
586	015432	573000	VETERANS SERVICES DUES & MEMBE	\$70.00	\$0.00	\$70.00	\$70.00	\$0.00	\$ 70	\$ 70
587	015432	575000	MEMORIAL DAY EXPENSES	\$2,127.74	\$1,930.24	\$2,500.00	\$0.00	\$2,500.00	\$ 2,500	\$ 2,500
588	015432	577000	VETERANS SERVICES VETERANS BEN	\$475,000.00	\$472,142.16	\$475,000.00	\$223,299.46	\$251,700.54	\$ 485,000	\$ 475,000
589				\$477,197.74	\$474,072.40	\$477,570.00	\$223,369.46	\$254,200.54	\$ 487,570	\$ 477,570
590										
591	016101 BEALS LIBR PERSONNEL									

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
592	016101	511010	BML LIBRARIAN	\$50,996.00	\$46,250.63	\$54,706.00	\$25,778.34	\$28,927.66	\$ 56,420	\$ 54,706
593	016101	511025	BML SR. TECHNICIANS	\$53,941.00	\$54,775.70	\$54,149.00	\$25,285.37	\$28,863.63	\$ 57,096	\$ 54,149
594	016101	511045	BML CUSTODIAN	\$8,905.00	\$8,265.77	\$8,940.00	\$3,780.84	\$5,159.16	\$ 10,000	\$ 8,940
595	016101	511046	BML TECHNICIANS	\$9,622.00	\$9,581.52	\$9,660.00	\$5,707.15	\$3,952.85	\$ 28,866	\$ 9,660
596	016101	511070	BML HOLIDAY-SICK	\$1,000.00	\$1,009.85	\$1,000.00	\$0.00	\$1,000.00	\$ 2,600	\$ 1,000
597	016101	511080	BML VACATION COV	\$3,000.00	\$846.84	\$3,000.00	\$0.00	\$3,000.00	\$ 5,400	\$ 3,000
598	016101	511090	BML PAYROLL ACCRUAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
599	016101	514050	BML LONGEVITY	\$2,685.00	\$2,618.92	\$1,671.00	\$1,515.36	\$155.64	\$ 4,000	\$ 1,515
600				\$130,149.00	\$123,349.23	\$133,126.00	\$62,067.06	\$71,058.94	\$ 164,382	\$ 132,970
601										
602	0161016 ART#17 ATM 5/2015 LIB DIR SICK									
603	0161016	597702	ART#17 ATM 5/2015 LIB DIR	\$0.00	\$0.00	\$13,999.05	\$13,999.05	\$0.00	\$	\$
604				\$0.00	\$0.00	\$13,999.05	\$13,999.05	\$0.00	\$	\$
605										
606	016102 BEALS LIBR EXPENSES									
607	016102	521000	BML ELECTRICITY	\$5,200.00	\$4,578.51	\$3,970.00	\$1,304.12	\$2,665.88	\$ 6,000	\$ 4,500
608	016102	521200	BML FUEL OIL	\$7,000.00	\$7,208.94	\$9,000.00	\$529.46	\$8,470.54	\$ 9,500	\$ 7,500
609	016102	523000	BML WATER CHARGE	\$100.00	\$88.74	\$100.00	\$0.00	\$100.00	\$ 125	\$ 125
610	016102	523500	BML SEWER CHARGE	\$175.00	\$140.54	\$175.00	\$109.15	\$65.85	\$ 200	\$ 200
611	016102	524000	BML BDLG & EQUIP REPAIR SERVIC	\$1,936.88	\$1,338.40	\$3,000.00	\$1,521.89	\$1,478.11	\$ 4,000	\$ 3,500
612	016102	524010	BML COPIER EXPENSES	\$112.00	\$112.00	\$600.00	\$40.65	\$559.35	\$ 700	\$ 700
613	016102	524300	BML COMPUTER REPAIR SERVICE	\$1,069.72	\$1,204.72	\$1,500.00	\$697.50	\$802.50	\$ 3,000	\$ 2,000
614	016102	524400	BML FIRE ALARM MAINTENANCE	\$151.75	\$0.00	\$300.00	\$0.00	\$300.00	\$ 300	\$ 300
615	016102	530000	BML CONTRACTUAL SERVICES	\$7,373.40	\$7,528.40	\$5,170.11	\$5,170.11	\$0.00	\$ 9,000	\$ 7,500
616	016102	534050	BML POSTAGE	\$196.41	\$196.41	\$150.00	\$0.00	\$150.00	\$ 250	\$ 250
617	016102	542000	BML OFFICE SUPPLIES	\$1,421.20	\$421.20	\$400.00	\$159.10	\$240.90	\$ 1,500	\$ 1,500
618	016102	543000	BML BLDG & EQUIP REPAIR SUPPLI	\$420.98	\$420.98	\$200.00	\$119.41	\$80.59	\$ 500	\$ 500
619	016102	544000	BML SMALL EQUIPMENT	\$0.00	\$0.00	\$200.00	\$0.00	\$200.00	\$ 500	\$ 500
620	016102	551010	BML ACQUISITIONS / BOOKS	\$9,538.33	\$9,699.97	\$7,200.00	\$3,630.51	\$3,569.49	\$ 11,500	\$ 8,000
621	016102	558000	BML SUBSCRIPTION	\$1,304.85	\$1,691.21	\$1,211.00	\$484.36	\$726.64	\$ 3,500	\$ 2,000
622	016102	558060	BML BOOK PROCESSING	\$953.59	\$891.97	\$1,000.00	\$122.90	\$877.10	\$ 500	\$ 500
623	016102	571000	BML IN STATE TRAVEL	\$437.62	\$248.38	\$653.89	\$0.00	\$653.89	\$ 350	\$ 350
624	016102	573000	BML DUES & MEMBERSHIPS	\$79.02	\$0.00	\$300.00	\$0.00	\$300.00	\$ 350	\$ 350
625	016102	578000	BML MISCELLANEOUS	\$448.25	\$448.25	\$300.00	\$0.00	\$300.00	\$ 725	\$ 300
626				\$37,919.00	\$36,218.62	\$35,430.00	\$13,889.16	\$21,540.84	\$ 52,500	\$ 40,575
627										
628	016302 RECREATION COMMITTEE EXPENSES									
629	016302	530000	RECREATION COM CONTRACTED SERV	\$2,400.00	\$2,195.18	\$3,400.00	\$1,600.00	\$1,800.00	\$ 3,400	\$ 2,400
630				\$2,400.00	\$2,195.18	\$3,400.00	\$1,600.00	\$1,800.00	\$ 3,400	\$ 2,400
631										
632	016902 HISTORIC COMMISSION EXPENSES									
633	016902	578000	HISTORIC COMM MISC EXPENSE	\$500.00	\$415.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
634				\$500.00	\$415.00	\$500.00	\$0.00	\$500.00	\$ 500	\$ 500
635										
636	017102 DEBT SERVICE PRINCIPAL EXPENSE									
637	017102	591000	DEBT SERVICE - PRINCIPAL	\$500,414.00	\$500,413.21	\$555,017.00	\$249,142.84	\$305,874.16	\$ 946,199	\$ 946,199
638				\$500,414.00	\$500,413.21	\$555,017.00	\$249,142.84	\$305,874.16	\$ 946,199	\$ 946,199
639										
640	017512 DEBT SERVICE INTEREST EXPENSE									
641	017512	591500	LONG TERM INTEREST	\$47,793.00	\$47,792.93	\$37,505.00	\$0.00	\$37,505.00	\$ 213,330	\$ 213,330
642	017512	592500	SHORT TERM INTEREST	\$15,864.83	\$15,864.83	\$32,125.00	\$13,188.77	\$18,936.23		\$ 15,000
643	017512	593500	BORROWING FEES	\$15,735.17	\$15,697.56	\$20,000.00	\$8,260.16	\$11,739.84	\$ 20,000	\$ 15,000
644				\$79,393.00	\$79,355.32	\$89,630.00	\$21,448.93	\$68,181.07	\$ 233,330	\$ 243,330
645										
646	01820032 STATE ASSESSMENTS EXPENSE									
647	01820032	532000	SCHOOL CHOICE TUITION	\$682,688.00	\$714,277.00	\$702,304.00	\$292,629.00	\$409,675.00	\$ 785,601	\$ 785,601
648	01820032	532010	CHARTER SCHOOL TUITION	\$358,830.00	\$407,213.00	\$545,330.00	\$0.00	\$545,330.00	\$ 585,960	\$ 585,960
649	01820032	563100	SPECIAL EDUCATION	\$9,248.00	\$19,514.00	\$20,295.00	\$0.00	\$20,295.00	\$ 20,295	\$ 20,295
650				\$1,050,766.00	\$1,141,004.00	\$1,267,929.00	\$292,629.00	\$975,300.00	\$ 1,391,856	\$ 1,391,856
651										
652	01820082 STATE ASSESSMENTS EXPENSE									
653	01820082	564000	AIR POLLUTION CONTROL	\$2,383.00	\$2,383.00	\$2,403.00	\$1,003.00	\$1,400.00		\$ 2,464
654	01820082	564600	RMV NON-RENEWAL	\$18,240.00	\$18,240.00	\$18,240.00	\$7,600.00	\$10,640.00	\$ 10,373	\$ 18,240
655				\$20,623.00	\$20,623.00	\$20,643.00	\$8,603.00	\$12,040.00	\$ 10,373	\$ 20,704
656										
657	01840082 OTHER REGIONAL ASSESSMENT									
658	01840082	565000	MONTACHUSETT REG PLANNING	\$3,108.30	\$3,108.30	\$3,200.00	\$3,186.01	\$13.99	\$ 3,266	\$ 3,266
659	01840082	565010	REGIONAL TRANSIT	\$22,089.00	\$22,089.00	\$24,598.00	\$10,250.00	\$14,348.00	\$ 28,654	\$ 28,654
660				\$25,197.30	\$25,197.30	\$27,798.00	\$13,436.01	\$14,361.99	\$ 31,920	\$ 31,920
661										
662	019111 PENSION									
663	019111	511000	LOCAL PENSIONERS	\$15,983.00	\$16,095.68	\$16,093.00	\$4,917.84	\$11,175.16	\$	\$
664	019111	517005	WC RETIREMENT ASSESSMENT	\$1,060,155.00	\$1,059,819.00	\$1,169,507.00	\$1,169,507.00	\$0.00	\$ 1,293,475	\$ 1,274,475
665	019111	517010	EARLY RETIREMENT ASSESSMENT	\$49,212.00	\$49,212.00	\$51,427.00	\$51,427.00	\$0.00	\$ 53,740	\$ 53,740
666				\$1,125,350.00	\$1,125,126.68	\$1,237,027.00	\$1,225,851.84	\$11,175.16	\$ 1,347,215	\$ 1,328,215
667										
668	019121 WORKERS COMPENSATION									
669	019121	517400	WORKERS COMPENSATION	\$175,339.00	\$175,339.00	\$187,386.00	\$157,493.43	\$29,892.57	\$ 195,000	\$ 177,000
670				\$175,339.00	\$175,339.00	\$187,386.00	\$157,493.43	\$29,892.57	\$ 195,000	\$ 177,000
671										
672	019131 UNEMPLOYMENT INSURANCE									
673	019131	517600	UNEMPLOYMENT INSURANCE	\$121,250.00	\$121,242.43	\$200,000.00	\$56,740.70	\$143,259.30	\$ 175,000	\$ 125,000
674				\$121,250.00	\$121,242.43	\$200,000.00	\$56,740.70	\$143,259.30	\$ 175,000	\$ 125,000
675										

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
676	019141 HEALTH INSURANCE - EMPLOYER									
677	019141	517100	HEALTH INSURANCE	\$1,341,056.00	\$1,311,178.44	\$1,776,589.15	\$960,732.98	\$815,856.17	\$ 1,776,589	\$ 1,646,469
678	019141	517110	RETIREE HEALTH INSURANCE	\$364,787.00	\$364,760.51	\$498,728.00	\$245,170.92	\$253,557.08	\$ 498,728	\$ 498,728
679				\$1,705,843.00	\$1,675,938.95	\$2,275,317.15	\$1,205,903.90	\$1,069,413.25	\$ 2,275,317	\$ 2,145,197
680										
681	019151 LIFE INSURANCE - EMPLOYER									
682	019151	517300	LIFE INSURANCE	\$22,300.00	\$18,980.58	\$22,300.00	\$0.00	\$22,300.00	\$ 22,700	\$ 22,700
683	019151	517310	LIFE INSURANCE - RETIREES	\$3,000.00	\$3,345.40	\$3,000.00	\$1,672.70	\$1,327.30	\$ 3,106	\$ 3,106
684				\$25,300.00	\$22,325.98	\$25,300.00	\$1,672.70	\$23,627.30	\$ 25,806	\$ 25,806
685										
686	019161 MEDICARE TAX									
687	019161	517500	MEDICARE	\$216,063.00	\$216,062.19	\$222,000.00	\$77,774.12	\$144,225.88	\$ 230,000	\$ 230,000
688				\$216,063.00	\$216,062.19	\$222,000.00	\$77,774.12	\$144,225.88	\$ 230,000	\$ 230,000
689										
690	019452 PROPERTY / LIABILITY INSURANCE									
691	019452	574000	PROPERTY / LIABILITY INSURANCE	\$224,130.00	\$204,146.70	\$250,666.00	\$245,522.48	\$5,143.52	\$ 250,660	\$ 268,660
692				\$224,130.00	\$204,146.70	\$250,666.00	\$245,522.48	\$5,143.52	\$ 250,660	\$ 268,660
693										
694	019900 INTERFUND TRANSFERS									
695	011990	596104	TRANSFERS TO STAB	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$ 150,000	\$ -
696				\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$ 150,000	\$ -
697										
698	019905 TRANSFER OUT									
699	019905	596016	TRANSFER TO SPECIAL REV	\$10,000.00	\$10,000.00	\$0.00	\$657.89	-\$657.89	\$	\$
700	019905	596003	TRANSFERS TO STAB		\$1,581,278.86	\$0.00	\$0.00	\$0.00	\$	\$
701				\$10,000.00	\$1,591,278.86	\$0.00	\$657.89	-\$657.89	\$	\$
702										
703	CAPITAL IMPROVEMENT PROGRAM									
704	EPA MS4 Drainage Compliance								\$ 48,000	\$ 33,000
705	Replace Cardiac Monitors and Defibrillators								\$ 51,000	\$ 51,000
706	Cruiser Replacement								\$ 38,000	
707	Replace Duty Weapons								\$ 25,000	
708	Replace Election Equipment								\$ 26,500	\$ 26,500
709	School Security Systems								\$ 94,000	\$ 35,000
710									\$ 282,500	\$ 145,500
711										
712	CHERRY SHEET OFFSETS									\$ 232,847
713										
714										
715	OVERLAY									\$ 70,000
716										
717	GRAND TOTAL			\$13,044,447.45	\$14,483,861.67	\$14,563,790.93	\$8,234,390.12	\$6,329,400.81	\$ 16,162,244	\$ 15,650,506

**Town of Winchendon
Summary of Local Receipts
FY17**

Motor Vehicle Excise	\$ 1,096,760
WHA Pilot	\$ 50,500
Interest on Taxes	\$ 255,000
Departmental Fees	\$ 518,857
Dept. Revenue- Cemetery	\$ 15,150
Lic/Permits	\$ 190,000
Fines and Forfeits	\$ 25,250
Interest on Investments	\$ 5,500
Cable	\$ 32,400
Medicare Part D	\$ 47,773
Meals Tax	\$ 70,700
Medicaid	\$ 191,900
Pre-op Solar	\$ 50,000
Templeton ACO	\$ 19,695
Dog Licenses	\$ 18,180
COA MART	\$ 13,130
CDBG Admin Revenue	\$ 22,000
Use of Free Cash	\$ 72,607

\$ 2,695,402

Town of Winchendon
Summary of Other Available Funds
FY17

Cemetery Trust	\$	3,060
Title V Liens Redemption	\$	7,967
Infrastructure Investment Fund	\$	71,399
Water Indirect Costs	\$	212,854
Wastewater Indirect Costs	\$	230,435
Transfer Station Indirect Costs	\$	26,740
TOTAL OTHER AVAILABLE FUNDS	\$	<u>552,454</u>

Town of Winchendon
Calculation of Net Local and State School Spending
For Fiscal Year 2017

Chapter 70 Funding	\$ 11,316,915
Local Contributuion	\$ 4,903,097.00
Prior Override w/ Inflation Adjustment	<u>\$ 315,188.00</u>
	\$ 16,535,200.00
Less: Indirect Costs	\$ (3,688,556.11)
Net Local and State School Spending	<u><u>\$ 12,846,643.89</u></u>

SCHOOL INDIRECT COST CALCULATION
FY17
SUMMARY SHEET

School Appropriation	\$	12,848,908
Amount To Be Raised	\$	30,960,645
School % of Admin.		41.50%

	<u>FY17</u> <u>Budgeted</u>	<u>School</u> <u>Share</u>
Administrative		
DOE Per Pupil Administrative		
Treasurer Collector	\$ 137,532.00	\$ 57,076.85
Town Accountant	\$ 142,758.00	\$ 59,245.68
Data Processing	\$ 54,600.00	\$ 22,659.42
Technology	\$ 71,250.00	\$ 29,569.30
Audit-Town Wide	\$ 43,500.00	\$ 18,052.84
Audit report-School only		
	\$ 449,640.00	\$ 186,604.09

Worcester County Retirement	\$ 507,247.25	Actual Assessment
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Health Insurance	\$1,050,314.08	Based on FY16 Enrollment
Life Insurance	\$ 9,801.00	Actual by Enrollment
Liability Insurance	\$ 89,070.45	
Workers Comp	\$ 105,154.75	
*Medicare Tax	\$ 155,598.49	Gross payroll of \$10,730,930 X 1.45%
	\$1,409,938.77	

School Choice Assessment	\$ 785,601.00	Cherry Sheet
Charter School Assessment	\$ 585,960.00	Cherry Sheet

Unemployment	\$ 125,000.00
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Deficit Repayment Share	\$ 246,345.00	Per 11/07/14 Deficit Reduction Plan
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Charter Tuition Receipts	\$ (110,165.00)	Cherry Sheet
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Medicaid Reimbursement	\$ (47,975.00)	25% as per agreement
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TOTAL	\$ 3,688,556.11
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School Retirees Health Insurance- Not Paid by Schools but Reported to DESE	\$359,868.72	Does not count toward NSS but needs to be reported
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TOWN OF WINCHENDON
SCHOOL RETIREMENT INDIRECT COST CALCULATION
FY17

FY16 Worcester County Retirement- Indirects	\$ 1,321,787.00
School gross salaries covered by Worcester County	\$ 2,336,458.00
All Gross salaries covered by Worcester County	\$ 6,088,352.00
Ratio	38%
School Portion	<u>\$ 507,247.25</u>

TOWN OF WINCHENDON
SCHOOL HEALTH INSURANCE INDIRECT COST CALCULATION
FY17

Town Active	\$424,775.41
School Active	\$1,050,314.08
Total Active	\$1,475,089.49
Town Retiree	\$174,653.04
School Retiree	\$330,118.44
Total Retiree	\$504,771.48
Total Active and Retiree	<u>\$1,979,860.97</u>

TOWN OF WINCHENDON
SCHOOL DEFICIT BOND INDIRECT COST CALCULATION
FY17

FY14 actual school appropriation deficit	\$ 560,000.00
school health def @ 73% (ave of FY13 and 14)	\$1,351,960.00
FY14 actual school special revenue deficit	\$ 67,451.00
	\$1,979,411.00
deficit note	\$3,000,000.00
school share deficit note	66.0%
deficit note payment	\$ 315,000.00
school share deficit note to indirects	<u>\$ 207,838.16</u>

	<u>FY17</u>
school share deficit note	66.0%
deficit note payment	\$ 373,250.00
school share deficit note to indirects	<u>\$ 246,345.00</u>

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
720	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
721				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
722										
723	604501 WATER ENTERPRISE PERSONNEL									
724	604501	511010	WATER-SUPERINTENDENT	\$30,062.00	\$25,702.30	\$0.00	\$0.00	\$0.00	\$	\$
725	604501	511020	WATER CLERK	\$16,559.00	\$19,412.90	\$0.00	\$0.00	\$0.00	\$	\$
726	604501	511030	WATER CHIEF	\$59,452.00	\$38,081.18	\$50,654.00	\$28,103.97	\$22,550.03	\$	\$
727	604501	511034	WATER SENIOR	\$42,607.00	\$28,492.63	\$27,644.00	\$20,134.35	\$7,509.65	\$	\$
728	604501	511036	WATER OPERATORS	\$103,704.00	\$55,299.64	\$24,188.00	\$786.10	\$23,401.90	\$	\$
729	604501	511090	WATER-PAYROLL-ACCRUAL	\$1,500.00	\$0.00	\$350.00	\$0.00	\$350.00	\$	\$
730	604501	513000	WATER OVERTIME	\$30,000.00	\$24,682.62	\$30,000.00	\$15,709.40	\$14,290.60	\$	\$
731	604501	517300	WATER-LIFE-INSURANCE	\$0.00	\$0.00	\$500.00	\$0.00	\$500.00	\$	\$
732	604501	519010	WATER CERTIFICATION & TRAINING	\$2,000.00	\$500.00	\$2,000.00	\$1,038.00	\$962.00	\$	\$
733	604501	519040	WATER CLOTHING ALLOWANCE	\$1,400.00	\$1,400.00	\$1,797.00	\$1,400.00	\$397.00	\$	\$
734	604501	519050	WATER SAFETY SHOES	\$0.00	\$0.00	\$513.00	\$149.99	\$363.01	\$	\$
735				\$287,284.00	\$193,571.27	\$137,646.00	\$67,321.81	\$70,324.19	\$	\$
736										
737	604502 WATER ENTERPRISE EXPENSES									
738	604502	521000	WATER ELECTRICITY	\$15,000.00	\$12,474.47	\$15,000.00	\$2,267.45	\$12,732.55	\$	\$
739	604502	530001	WATER TREATMENT-VEOLIA	\$241,000.00	\$240,255.86	\$260,000.00	\$108,705.71	\$151,294.29	\$	\$
740	604502	534010	WATER TELEPHONE	\$4,500.00	\$4,110.55	\$4,500.00	\$1,732.43	\$2,767.57	\$	\$
741	604502	534012	CELL PHONES	\$325.00	\$325.00	\$325.00	\$325.00	\$0.00	\$	\$
742	604502	534040	WATER ADVERTISING	\$1,500.00	\$970.20	\$1,500.00	\$0.00	\$1,500.00	\$	\$
743	604502	534050	WATER POSTAGE	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$	\$
744	604502	543000	WATER-BLDG & GROUNDS MAINT-SUP	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$	\$
745	604502	544000	WATER TOOLS	\$5,000.00	\$2,920.48	\$5,000.00	\$4,622.22	\$377.78	\$	\$
746	604502	548000	WATER VEHICLE FUEL	\$8,000.00	\$7,130.57	\$10,000.00	\$2,317.44	\$7,682.56	\$	\$
747	604502	548010	WATER VEHICLE MAINT SUPPLIES	\$15,635.00	\$10,302.38	\$10,000.00	\$3,140.52	\$6,859.48	\$	\$
748	604502	553000	WATER SYSTEM MAINTENANCE	\$50,775.61	\$41,002.75	\$50,000.00	\$47,473.16	\$2,526.84	\$	\$
749	604502	558000	WATER BILL FORMS	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$	\$
750	604502	578010	WATER DEP ASSESSMENT	\$2,089.39	\$2,089.39	\$2,100.00	\$0.00	\$2,100.00	\$	\$
751	604502	578500	WATER CONTINGENCY	\$10,000.00	\$2,000.00	\$10,000.00	\$7,500.00	\$2,500.00	\$	\$
752	604502	584000	WATER PIPE FITTINGS	\$29,000.00	\$25,649.07	\$40,000.00	\$24,131.72	\$15,868.28	\$	\$
753	604502	599607	ENC-AUDIT	\$4,000.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$	\$
754				\$387,925.00	\$354,230.72	\$409,025.00	\$202,715.65	\$206,309.35	\$	\$
755										
756	604503 WATER ENTERPRISE DEBT SERVICE									
757	604503	591000	WATER DEBT SERVICE PRINCIPAL	\$149,803.00	\$153,216.90	\$157,381.00	\$151,506.90	\$5,874.10	\$	\$
758			NEW WATER DEBT PRINCIPAL							\$
759	604503	591500	WATER LT INTEREST	\$64,974.00	\$59,175.40	\$53,951.00	\$29,419.07	\$24,531.93	\$	\$
760			NEW WATER DEBT INTEREST							\$
761	604503	592500	WATER ST INTEREST	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$15,000.00		

4/22/16

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
762				\$229,777.00	\$212,392.30	\$226,332.00	\$180,925.97	\$45,406.03	\$ 214,900	\$ 256,300
763										
764	604504 INDIRECTS WATER ENTERPRISE									
765	604504	596110	TRANSFER TO GENERAL FUND	\$80,733.00	\$80,733.00	\$242,457.00	\$242,456.97	\$0.03	\$ -	\$ 212,854
766				\$80,733.00	\$80,733.00	\$242,457.00	\$242,456.97	\$0.03	\$ -	\$ 212,854
767										
768	CAPITAL IMPROVEMENT PROGRAM									
769			Rehabilitate Water Storage Tanks							
770			Water Plant Capital Replacement Program							\$ 15,000
771										\$ 15,000
772										
773										
774			GRAND TOTAL	\$985,719.00	\$840,927.29	\$1,015,460.00	\$693,420.40	\$322,039.60	\$ 827,264	\$ 1,096,518
775										

**Town of Winchendon
Water and Wastewater Calculation
Fiscal Years 2016 & 2017**

Water Rate Calculation

	<u>FY17</u>	<u>FY16</u>
FY17 Funding Request	\$ 1,096,518	\$ 1,015,460
Water Retained Earnings	\$ (50,000)	\$ (50,000)
Amount to be Raised by Water Rate	\$ 1,046,518	\$ 965,460
Annual Water Usage to Calculate Water Bill	<u>18,070,940</u>	<u>18,070,940</u>
Proposed Water Rate to Fund FY17 Budget per 100 Cubic Ft.	<u>\$ 5.79</u>	<u>\$ 5.34</u>
Existing Water Rate	\$ 5.34	\$ 5.06
Proposed Increase	\$ 0.45	\$ 0.28
	8.40%	5.59%

Notes:

Number of Water Accounts as of 4/4/16 is 2,150

The water rate increase on 7/1/15 from \$4.77 to \$5.06 was insufficient to support the FY16 budget.

Wastewater Rate Calculation

	<u>FY17</u>	<u>FY16</u>
FY17 Funding Request	\$ 1,317,640	\$ 1,298,848
Sewer Retained Earnings	\$ (100,000)	\$ (100,000)
Fund Balance Betterment	\$ (270,000)	\$ (270,000)
Amount to be Raised by Wastewater Rate	\$ 947,640	\$ 928,848
Annual Water Usage to Calculate Sewer Bill	<u>\$ 10,782,000</u>	<u>10,782,000</u>
Proposed Wastewater Rate to Fund FY17 Budget per 100 Cubic Ft.	<u>\$ 8.79</u>	<u>\$ 8.61</u>
Existing Wastewater Rate	\$ 8.61	\$ 8.03
Proposed Increase	\$ 0.18	\$ 0.58
	2.08%	7.28%

Notes:

Number of Wastewater Accounts as of 4/4/16 is 1,349

The wastewater rate increase on 7/1/15 from \$7.57 to \$8.03 was insufficient to support the FY16 budget.

**Town of Winchendon
Summary of Water Indirect Costs
FY17**

Enterprise Fund: WATER

TOWN BUDGET	DEPARTMENT BUDGET	%
\$12,002,569	\$ 1,304,741.00	10.9%

Departmental Indirect Cost Analysis

	FY 17 Indirect Allocation	FY 17 Total Budget	FY 17 % of Budget
HEALTH INSURANCE	\$ 26,000.00		ACTUAL
PENSION	\$ 41,600.00		ACTUAL
SHARED EMPLOYEES			
Accountant	\$ 15,579.08	\$ 143,315.00	10.9%
Assessors	\$ 9,500.59	\$ 87,397.75	10.9%
Treasurer Collector	\$ 14,950.44	\$ 137,532.00	10.9%
Law	\$ 4,348.21	\$ 40,000.00	10.9%
Information Technology	\$ 5,159.15	\$ 47,460.00	10.9%
Community Development	\$ 14,184.99	\$ 130,490.48	10.9%
Dept of Public Works Dir. & Support Staff	\$ 39,600.00	\$ 120,000.00	33.0%
Dept of Public Works Fleet	\$ 22,738.18	\$ 209,173.00	10.9%
TOTAL SHARED EMPLOYEES	\$ 126,060.62	\$ 915,368.23	
OTHER			
Accrual	\$ 662.00		ACTUAL
General Insurance	\$ 4,610.45		ACTUAL
Workmens Comp	\$ 3,936.00		ACTUAL
Medicare	\$ 5,255.94	\$ 181,239.22	2.9%
Audit	\$ 4,728.67	\$ 43,500.00	10.9%
TOTAL OTHER	\$ 19,193.06	\$ 224,739.22	
TOTAL	\$ 212,853.68	\$ 1,140,107.45	

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
777										
778	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
779				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
780										
781	654401 SEWER ENTERPRISE PERSONNEL									
782	654401	511010	SEWER SUPERINTENDENT	\$30,062.00	\$25,702.30	\$0.00	\$0.00	\$0.00	\$	\$
783	654401	511020	SEWER CLERK	\$16,559.00	\$18,122.11	\$0.00	\$0.00	\$0.00	\$ 6,530	\$ 6,530
784	654401	511040	SEWER CHIEF OPERATOR	\$52,134.00	\$52,357.20	\$52,141.00	\$25,092.60	\$27,048.40	\$ 53,307	\$ 53,307
785	654401	511041	SEWER I & I COMPLIANCE OFFICER	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$ 5,000	\$ 5,000
786	654401	511049	SEWER OPERATORS	\$102,864.00	\$101,819.12	\$82,255.00	\$36,775.47	\$45,479.53	\$ 87,086	\$ 87,086
787	654401	511090	SEWER PAYROLL ACCRUAL	\$0.00	\$0.00	\$394.00	\$0.00	\$394.00	\$	\$
788	654401	513000	SEWER OVERTIME	\$46,000.00	\$45,901.48	\$30,000.00	\$15,422.94	\$14,577.06	\$ 30,000	\$ 30,000
789	654401	519010	SEWER CERTIFICATION & TRAINING	\$245.00	\$245.00	\$2,000.00	\$552.00	\$1,448.00	\$ 1,500	\$ 1,500
790	654401	519040	SEWER CLOTHING ALLOWANCE	\$1,400.00	\$1,400.00	\$1,703.00	\$1,400.00	\$303.00	\$ 2,100	\$ 2,100
791	654401	519050	SEWER SAFETY SHOES	\$525.00	\$349.99	\$487.00	\$319.98	\$167.02	\$ 600	\$ 600
792				\$254,789.00	\$245,897.20	\$173,980.00	\$79,562.99	\$94,417.01	\$ 186,123	\$ 186,123
793										
794	654402 SEWER ENTERPRISE EXPENSES									
795	654402	521000	SEWER ELECTRICITY	\$70,000.00	\$63,034.88	\$70,000.00	\$19,593.78	\$50,406.22	\$ 70,000	\$ 70,000
796	654402	521200	SEWER FUEL OIL	\$14,000.00	\$13,973.95	\$15,000.00	\$1,061.02	\$13,938.98	\$ 15,000	\$ 14,000
797	654402	521400	SEWER PROPANE	\$200.00	\$0.00	\$1,000.00	\$258.83	\$741.17	\$	\$
798	654402	523000	SEWER WATER CHARGES	\$120.00	\$98.74	\$55,000.00	\$6,158.01	\$48,841.99	\$ 20,000	\$ 20,000
799	654402	523500	SEWER SEWER CHARGES	\$200.00	\$157.70	\$200.00	\$75.48	\$124.52	\$ 200	\$ 200
800	654402	524400	SEWER FIRE ALARM MAINT	\$1,500.00	\$1,270.00	\$1,606.00	\$1,606.00	\$0.00	\$ 1,800	\$ 1,800
801	654402	534010	SEWER TELEPHONE	\$2,500.00	\$2,321.90	\$2,500.00	\$701.65	\$1,798.35	\$ 2,500	\$ 2,500
802	654402	534012	CELL PHONES	\$1,000.00	\$0.00	\$1,000.00	\$328.20	\$671.80	\$ 1,000	\$ 1,000
803	654402	534050	SEWER POSTAGE	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$ 2,000	\$ 2,000
804	654402	538000	SEWER SLUDGE DISPOSAL	\$92,000.00	\$91,402.20	\$115,000.00	\$33,069.00	\$81,931.00	\$ 120,000	\$ 120,000
805	654402	538010	SEWER TOXICITY TESTING	\$23,000.00	\$20,293.87	\$25,000.00	\$16,969.30	\$8,030.70	\$ 25,000	\$ 25,000
806	654402	543000	SEWER BLDG REPAIR & MAINT SUPP	\$10,000.00	\$9,911.57	\$15,000.00	\$14,477.06	\$522.94	\$ 15,000	\$ 15,000
807	654402	543020	SEWER MAINTENANCE	\$11,000.00	\$10,557.37	\$15,000.00	\$11,858.94	\$3,141.06	\$ 50,000	\$ 30,000
808	654402	543030	SEWER EQUIP MAINTENANCE	\$25,000.00	\$24,675.24	\$24,894.00	\$22,683.71	\$2,210.29	\$ 35,000	\$ 35,000
809	654402	548000	SEWER VEHICLE FUEL	\$1,000.00	\$881.40	\$1,500.00	\$304.02	\$1,195.98	\$ 1,200	\$ 1,200
810	654402	548010	SEWER VEHICLE MAINT SUPPLIES	\$2,000.00	\$1,211.03	\$2,000.00	\$1,346.29	\$653.71	\$ 10,000	\$ 10,000
811	654402	558000	SEWER CHEMICALS	\$89,000.00	\$87,656.91	\$110,000.00	\$95,681.99	\$14,318.01	\$ 110,000	\$ 110,000
812	654402	574000	PROPERTY LIABILITY INS	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
813	654402	578500	CONTINGENCY	\$30,000.00	\$23,877.55	\$25,000.00	\$11,111.65	\$13,888.35	\$ 25,000	\$ 25,000
814	654402	578510	INDIRECT ADMIN COST	\$4,000.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$	\$
815				\$389,020.00	\$355,824.31	\$479,700.00	\$237,284.93	\$242,415.07	\$ 503,700	\$ 482,700
816										
817	654403 SEWER ENTERPRISE DEBT SERVICE									
818	654403	591000	SEWER DEBT SERVICE PRINCIPAL	\$324,023.00	\$331,953.60	\$340,931.00	\$335,297.87	\$5,633.13	\$ 349,067	\$ 349,067

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
819	654403	591500	SEWER DEBT SERVICE LT INTEREST	\$69,567.00	\$62,523.58	\$55,935.00	\$0.00	\$55,935.00	\$ 49,315	\$ 49,315
820			VEHICLE LEASE F-350							\$ 20,000
821				\$393,590.00	\$394,477.18	\$396,866.00	\$335,297.87	\$61,568.13	\$ 398,382	\$ 418,382
822										
823	654404 INDIRECTS SEWER ENTERPRISE									
824	654404	596110	TRANSFER TO GENERAL FUND	\$71,065.00	\$71,065.00	\$248,302.00	\$248,302.17	-\$0.17	\$ -	\$ 230,435
825				\$71,065.00	\$71,065.00	\$248,302.00	\$248,302.17	-\$0.17	\$ -	\$ 230,435
826										
827	CAPITAL IMPROVEMENT PROGRAM									
828			Replace Ford F350 Truck and plow							
829										
830			GRAND TOTAL	\$1,108,464.00	\$1,067,263.69	\$1,298,848.00	\$900,447.96	\$398,400.04	\$ 1,088,205	\$ 1,317,640
831										

Town of Winchendon
Summary of Wastewater Indirect Costs
FY17

Enterprise Fund: WASTEWATER

TOWN BUDGET	DEPARTMENT BUDGET	%
\$12,002,569	\$ 1,351,529.00	11.3%

Departmental Indirect Cost Analysis

	FY 17 Indirect Allocation	FY 17 Total Budget	FY 17 % of Budget
HEALTH INSURANCE	\$ 32,500.00		ACTUAL
PENSION	\$ 40,000.00	\$ -	ACTUAL
SHARED EMPLOYEES			
Accountant	\$ 16,137.74	\$ 143,315.00	11.3%
Assessors	\$ 9,841.28	\$ 87,397.75	11.3%
Treasurer Collector	\$ 15,486.56	\$ 137,532.00	11.3%
Law	\$ 4,504.13	\$ 40,000.00	11.3%
Information Technology	\$ 5,344.15	\$ 47,460.00	11.3%
Community Development	\$ 14,693.66	\$ 130,490.48	11.3%
Dept of Public Works Admin	\$ 39,600.00	\$ 120,000.00	33.0%
Dept of Public Works Fleet	\$ 23,553.57	\$ 209,173.00	11.3%
TOTAL SHARED EMPLOYEES	\$ 129,161.10	\$ 706,195.23	
OTHER			
Accrual	\$ 671.00		ACTUAL
General Insurance	\$ 15,029.58		ACTUAL
Workmens Comp	\$ 2,945.85		ACTUAL
Medicare	\$ 5,275.77	\$ 181,923.00	2.9%
Audit	\$ 4,851.45	\$ 43,500.00	11.2%
TOTAL OTHER	\$ 28,773.64	\$ 225,423.00	11.3%
 TOTAL	 \$ 230,434.74	 \$ 931,618.23	

4-22-16

	A	B	C	D	E	F	I	J	K	L
1	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
2				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
3										
833	2017 Dept Head & Town Manager Budget Request			2015	2015	2016	2016	2016	2017	2017
834				BUDGET	EXPENDED - YEAR END	BUDGET	EXPENDED	AVAIL BUD - DEC	DEPT HEAD REQUESTED	TOWN MGR
835										
836	604301 TRANSFER STATION PERSONNEL									
837	604301	511010	TRANSFER STATION FOREMAN	\$31,923.47	\$31,923.47	\$26,121.00	\$12,495.21	\$13,625.79	\$ 40,424	\$ 40,424
838	604301	511038	TRANSFER OPERATORS	\$21,504.29	\$21,504.29	\$15,876.00	\$10,461.66	\$5,414.34	\$ 37,218	\$ -
839	604301	511090	TRANSFER ACCRUAL	\$0.00	\$0.00	\$162.00	\$0.00	\$162.00	\$ -	\$ -
840	604301	513000	TRANSFER OVERTIME	\$1,150.50	\$1,150.50	\$1,000.00	\$1,061.79	-\$61.79	\$ 3,200	\$ 1,500
841	604301	519040	TRANSFER CLOTHING ALLOWANCE	\$1,000.00	\$1,000.00	\$757.00	\$700.00	\$57.00	\$ 1,400	\$ 700
842	604301	519050	TRANSFER SAFETY SHOES	\$275.00	\$275.00	\$217.00	\$160.00	\$57.00	\$ 400	\$ 200
843			GRAND TOTAL	\$55,853.26	\$55,853.26	\$44,133.00	\$24,878.66	\$19,254.34	\$ 82,642	\$ 42,824
844										
845	604302 TRANSFER STATION EXPENSES									
846	604302	521000	TRANSFER ELECTRICITY	\$2,000.00	\$1,910.38	\$2,000.00	\$364.82	\$1,635.18	\$ 2,000	\$ 2,000
847	604302	521400	TRANSFER PROPANE	\$2,000.00	\$1,811.85	\$2,000.00	\$0.00	\$2,000.00	\$ -	\$ -
848	604302	529020	TRANSFER RECYCLING EXPENSES	\$12,000.00	\$9,975.65	\$15,000.00	\$14,038.07	\$961.93	\$ 15,000	\$ 15,000
849	604302	529500	TRANSFER TIPPING FEES	\$60,700.00	\$58,083.55	\$62,000.00	\$24,280.95	\$37,719.05	\$ 62,000	\$ 75,000
850	604302	534012	CELL PHONES	\$325.00	\$325.00	\$325.00	\$325.00	\$0.00	\$ 325	\$ 325
851	604302	543000	TRANSFER MAINTENANCE SUPPLIES	\$4,000.00	\$2,088.95	\$4,000.00	\$443.21	\$3,556.79	\$ 4,000	\$ -
852	604302	548000	TRANSFER VEHICLE FUEL	\$2,600.00	\$2,531.94	\$3,500.00	\$2,251.80	\$1,248.20	\$ 3,500	\$ -
853	604302	548010	TRANSFER VEHICLE MAINT SUPPLIE	\$3,000.00	\$1,063.39	\$3,000.00	\$3,292.40	-\$292.40	\$ 3,000	\$ 3,000
854	604302	553005	TRANSFER TRASH BAGS	\$7,500.00	\$3,485.25	\$11,302.00	\$3,802.25	\$7,499.75	\$ 7,500	\$ 7,500
855			HEATING							\$ 2,000
856			LANDFILL MONITORING							\$ -
857	604302	578000	TRANSFER OTHER COSTS	\$250.00	\$200.00	\$0.00	\$0.00	\$0.00	\$ -	\$ -
858	604302	578510	INDIRECT ADMIN COSTS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$ -	\$ -
859				\$94,375.00	\$81,475.96	\$103,127.00	\$48,798.50	\$54,328.50	\$ 97,325	\$ 104,825
860										
861	604304 TRANSFER STATION TO GF									
862	604304	596110	TRANSFER TO GENERAL FUND	\$34,854.74	\$34,854.74	\$29,257.00	\$29,256.93	\$0.07	\$ -	\$ 26,740
863				\$34,854.74	\$34,854.74	\$29,257.00	\$29,256.93	\$0.07	\$ -	\$ 26,740
864										
865			GRAND TOTAL	\$185,083.00	\$172,183.96	\$176,517.00	\$102,934.09	\$73,582.91	\$ 179,967	\$ 174,389
866										

Town of Winchendon
Summary of Transfer Station Indirect Costs
FY17

Enterprise Fund: TRANSFER STATION

	TOWN BUDGET	DEPARTMENT BUDGET	%
	\$ 12,118,332.99	\$ 195,149.00	1.6%
Departmental Indirect Cost Analysis			

		FY 16 Indirect Allocation	FY 16 Total Budget	FY 16 % of Budget
HEALTH INSURANCE		\$ 5,865.60		ACTUAL
PENSION		\$ 5,266.80		ACTUAL
SHARED EMPLOYEES				
	143315	\$ 2,298.92	\$ 142,758.00	1.6%
Assessors		\$ 1,407.42	\$ 87,397.75	1.6%
Treasurer Collector		\$ 2,214.76	\$ 137,532.00	1.6%
Law		\$ 644.14	\$ 40,000.00	1.6%
Information Technology		\$ 1,147.38	\$ 71,250.00	1.6%
Dept of Public Works		\$ 1,932.43	\$ 120,000.00	1.6%
		\$ -		
TOTAL SHARED EMPLOYEES		\$ 20,777.46	\$ 598,937.75	ACTUAL
OTHER 1				
General Insurance		\$ 1,960.83		ACTUAL
Workmens Comp		\$ 3,550.60		ACTUAL
Postage/Software		\$ 450.90	\$ 28,000.00	1.6%
TOTAL OTHER 1		\$ 5,962.33	\$ 25,000.00	1.6%
TOTAL		\$ 26,739.79	\$ 623,937.75	

**Town of Winchendon
FY17 Transfer Station Budget
Estimated Revenues**

Revenue Sources	Actual		Anticipated	
	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>
Trash Bag Sales-Large	\$ 72,356	\$ 67,085	\$ 68,000	68,000
Trash Bag Sales-Small	\$ 15,244	\$ 15,760	15,600	15,600
Landfill Decals	\$ 41,975	\$ 46,166	\$ 45,000	45,000
Demolition Materials	\$ 30,946	\$ 36,217	\$ 34,000	36,320
Recycling	\$ 12,413	\$ 9,943	\$ 11,000	11,000
 Total Actual/Anticipated Revenue	<u>\$172,934</u>	<u>\$ 175,171</u>	<u>\$ 173,600</u>	<u>\$ 175,920</u>
 Approved/Proposed Budget	\$185,083	\$ 185,083	\$ 176,517	\$ 174,389
 Budget Surplus(Deficit)	<u><u>\$ (12,149)</u></u>	<u><u>\$ (9,912)</u></u>	<u><u>\$ (2,917)</u></u>	<u><u>\$ 1,531</u></u>

	<u>Fee Schedule</u>	
	<u>Current</u>	<u>Proposed</u>
Trash Bag Sales-Large	\$ 4.00	\$ 4.00
Trash Bag Sales-Small	\$ 2.00	\$ 2.00
Landfill Decals	\$ 50.00	\$ 50.00
Demolition Materials (per ton)	\$ 150.00	\$ 160.00

Assumptions Used in Revenue Assumptions

	Actual		Anticipated	
	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>
Number of Bags Sold/Estimated - Large	18,089	16,771	17,000	17,000
Number of Bags Sold/Estimated - Small	7,622	7,880	7,800	7,800
Landfill Decals	840	923	900	900
Demolition Materials (per ton)	206	241	227	242