

Town of Winchendon



FISCAL YEAR 2018 BUDGET PRESENTATION TO THE BOARD OF SELECTMEN AND FINANCE COMMITTEE

Keith R. Hickey
Town Manager

Town Manager's Recommended Budget

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- What's included in the budget book?
 - Transmittal letter outlining proposals included in my proposed budget.
 - A detailed budget proposal by fund.
 - Revenue information including cherry sheet revenues, local receipts and other available funds.
 - School, Water, Sewer and Transfer Station Indirect Cost calculations including supporting calculations.
 - Budget PowerPoint presentation for the Board's review.

Budget Priorities

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- Develop structurally balanced budget
- Maintain reasonable consistency in the tax burden to the Winchendon taxpayers
- Deliver an adequate level of critical services
- Continue to decrease reliance of grant funds not yet approved to fund key departmental positions.
- Properly account for indirect costs to enterprise funds and school department.

Budget Priorities

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- Emphasis on services and priorities, then funding accordingly.
- Accurately predict the funding needs and sources for enterprise funds to eliminate the risk of those funds ending the fiscal year in a deficit position.
- Increased transparency for costs of services
- Sustainability

Future Budget Goals

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- Maintain structurally balanced budget from year to year
- Preserve critical services to improve/sustain quality of life for Winchendon residents
- Forecast revenues conservatively to increase/replenish reserves
- Replenish Stabilization Fund to 5% of budget (currently 3.9%)
- Adhere to financial policies approved by the Board of Selectmen and Finance Committee
- Pay down deficit legislation in accordance with State amortization schedule – expedited payments in Fiscal 2017 and 2018
- Continue to evaluate performance data to aid in future budgeting decisions

Future Budget Goals

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- Manage long-term liabilities
- Properly plan for future expenditures that are known as of now.
- Avoid relying on state and federal revenue sources that have not been awarded to fund appropriations.
- Explore opportunities to share resources with school, consider regionalizing services where appropriate.

Anticipated Warrant Articles

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8	Revolving Funds Article	\$56,000	N/A
9	Senior Tax Work-Off Program	\$7,500	Raise and Appropriate
10	Community Action Committee Non-Profit Support	\$18,000	Raise and Appropriate
11	FY16 General Government Budget	\$15,282,567	Raise/Appropriate and Transfer
12	Water Dept. Enterprise Budget	\$1,182,971	User Fees
13	Wastewater Enterprise Budget	\$1,427,519	User Fees/Retained Earnings/Betterment Rev.
14	Transfer Station Enterprise Budget	\$197,633	User Fees
15	FY16 School Budget	\$12,968,105	Raise/Appropriate and/or Transfer
16	FY16 Monty Tech's Assessment	\$943,460	Raise and Appropriate
17	Lease of DPW Truck		Issuance of Debt
18	Lease of Fire Pumper/Tanker Truck		Issuance of Debt
19	Acquisition and Upgrade of Town Streetlights		Issuance of Debt

Items Included in Town Manager Budget of Note

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- Staffing Proposals
 - Network Administrator from part to full time.
 - Town Clerk Assistant from part to full time
 - Eliminate Community Development Financial Manager position and replace with part time administrative staff
 - Increase Police Chief Secretary hours from 37 to 40 per week
 - Increase part time summer help
 - Fund part time Library technician hours from Operating Budget rather than state grants

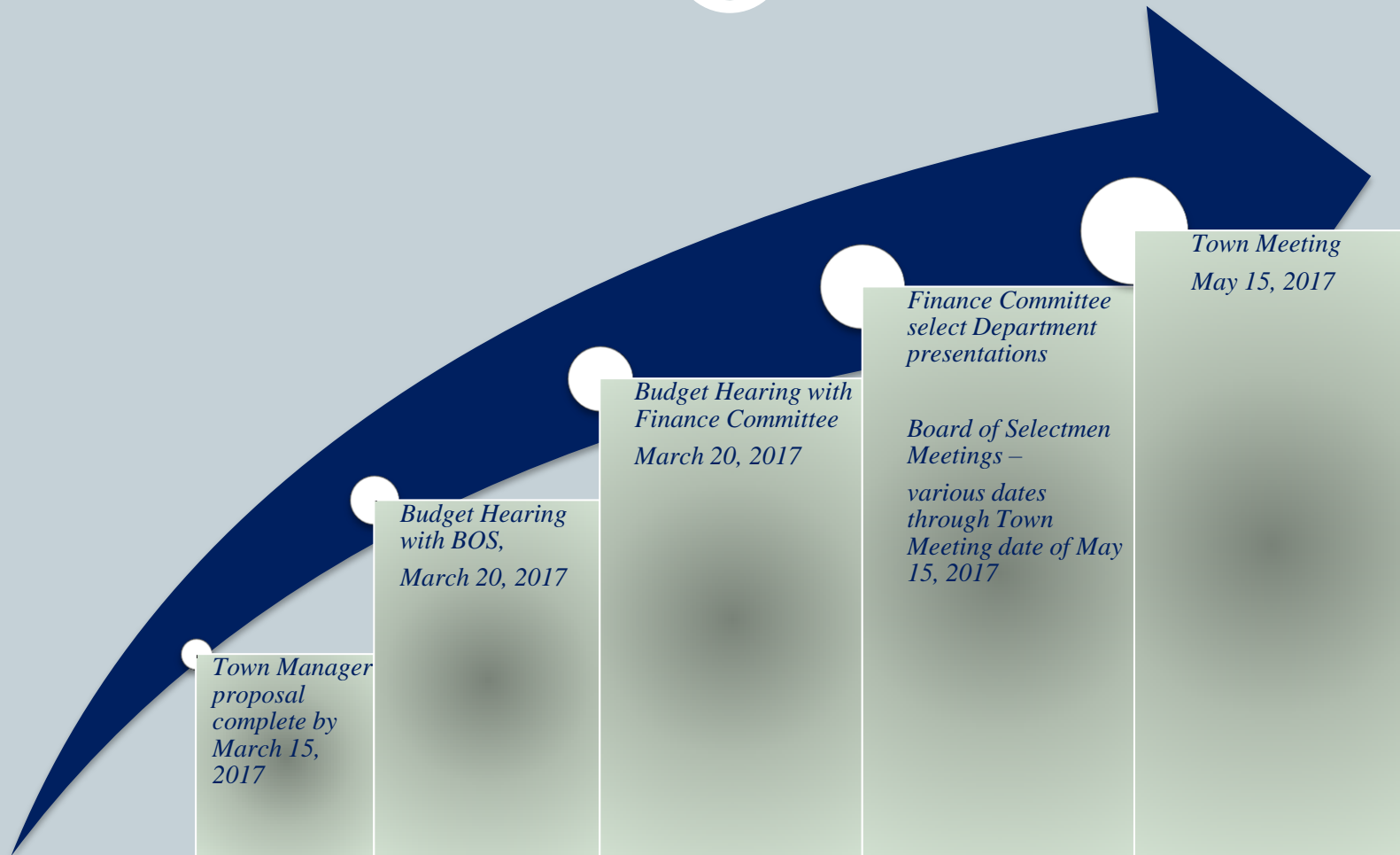
Items Included in Town Manager Budget of Note

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- An additional \$101,000 for Snow and Ice Removal
- Capital Purchases of \$458,059 detailed below:
 - Replace 1998 10 Wheel Dump Truck \$82,417
 - Repave a portion of Fire Station \$25,000
 - Repair/replace Existing Pumper/Tanker Truck \$97,975
 - Construct Sally Port at New Police Station-Property Taxes \$19,667
 - Construct Sally Port at New Police Station-911 Grant Funds \$23,000
 - Replace School Dump Truck and Sander \$63,000
 - Replace School Venrac Tractor \$60,100
 - Replace Two Police Cruisers \$80,000
 - Replace/Acquire Patrol Rifles \$ 7,000

Budget Process

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Budget Summary

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Budget Item	Amount
Total Budget Sources	<u>\$ 29,289,632</u>
Operating Budget	\$ 29,219,632
Allowance for Abatements	<u>70,000</u>
Total Budget Uses	<u>\$ 29,289,632</u>



BUDGET SOURCES (REVENUES)

Summary of Budget Sources

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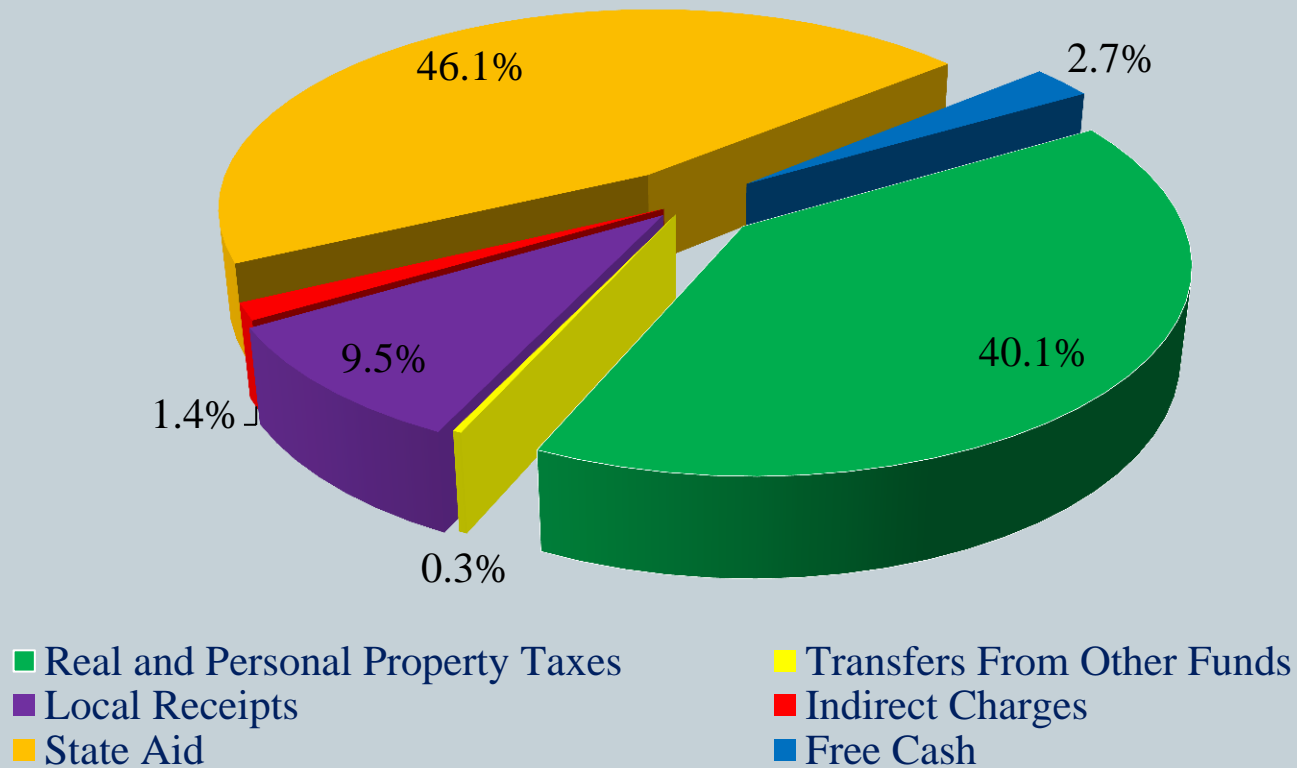
Revenue Type	Amount
Real and Personal Property Taxes	\$ 11,754,437
State Aid	13,499,039
Local Receipts	2,778,250
Indirect Charges	395,780
Transfers From Other Funds	82,426
Free Cash	<u>779,700</u>
Total Budget Sources	<u>\$ 29,289,632</u>

State receipts include \$222,840 reimbursement for Veteran's benefits. This figure is \$120,040 less than the FY17 revenue. This may increase to \$ when the Legislatures budget is proposed.

Summary Budget Sources

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Source Types



Real and Personal Property Taxes

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LEVY COMPONENT	AMOUNT
Levy Limit 2017	\$ 11,085,469
Proposition 2 ½ % increase	277,137
New Growth Estimate	80,000
Debt Exclusions (Police Station, Fire Truck)	<u>390,581</u>
Maximum Allowable Levy 2018	<u><u>\$11,833,187</u></u>

New Growth

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- Estimate \$80,000
- Based on discussions with Assessor's Office and permit activity.
- Amount is conservative, based on permit activity, anticipated Planning Board approvals and using 3 year average.
- Final amounts are not available until after the budget has been presented to Town Meeting; this could be subject to revision.

Debt Exclusion

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- One of Management's important goals is the adequate stewardship of municipal infrastructure.
- It is challenging for the Town to carry out a sufficient capital improvement plan without assistance from the taxpayer outside the boundaries of Proposition 2 1/2.
- This is accomplished through debt and capital exclusions, which, when approved by the voters, allows the Town to assess taxes above the Proposition 2 1/2 limits set by law.
- Debt exclusion amounts for fiscal 2018 equals \$311,831. As mentioned earlier the debt exclusions are for the police station renovations, fire ladder truck, library access renovations and school generator.

State Aid and MSBA

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- Estimated State Revenue Included in Governor's budget:
 - Governor has included state revenues of \$13,499,039 for Winchendon.
 - Governor's budget needs to be approved by both House and Senate Ways and Means.
 - Modifications to Winchendon's budget will be proposed if changes are made to the proposed Governor's budget. Future changes not expected to have significant impact on budget.
 - Amounts received from the State have increased by only 1.5% since 2009 while budget has increased over 10%.

State Aid

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Distribution Type		2016		2017
Chapter 70		\$ 11,316,915		\$ 11,394,390
Charter School Reimbursements		110,165		81,688
Unrestricted Local Aid		1,617,597		1,680,683
Veterans' Benefits		342,880		222,840
Other		<u>115,144</u>		<u>119,458</u>
Total		<u>\$ 13,502,701</u>		<u>\$ 13,499,039</u>
State and County Assessment		<u>\$ 1,441,214</u>		<u>\$ 1,523,713</u>

Local Receipts

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Receipt Type	Amount
Motor Vehicle excise	\$ 1,184,107
Penalties and interest	265,000
Licenses and permits	200,000
Fines and forfeits	25,250
Investment income	6,000
Departmental and Other	<u>1,097,893</u>
Total Local Receipts	<u>\$ 2,778,250</u>

Indirect Charges

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What are they?

- Charges incurred by the General Fund on behalf of the Water, Sewer and Transfer Station Enterprise Funds.
- Allocated back to Water, Sewer and Transfer Enterprise Funds based on a reasonable and methodical allocation process.
- Includes administrative fees such as Accounting, Treasury, Collector, and Data Processing, employee benefits etc.

Indirect Charges for FY17

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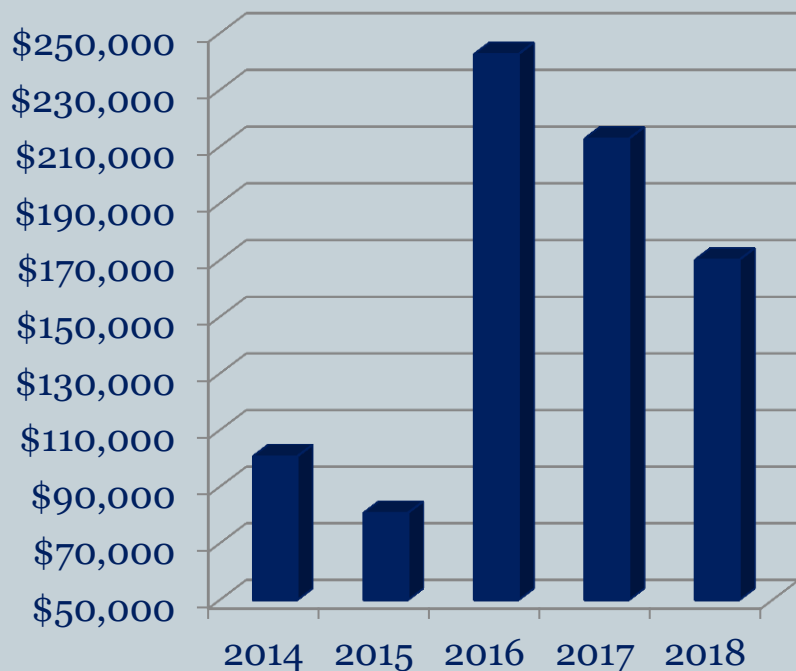
- Water Indirect Costs - \$170,138 (prior year was \$212,854) which represents 13.37% of the budget.
- Sewer Indirect Costs - \$185,568 (prior year was \$230,435) which represents 13.0% of the budget.
- Transfer Station Indirect Costs - \$40,074 (prior year was \$26,740) which represents 20.3% of budget
- Enterprise debt service is paid directly by the Enterprise Funds

Indirect Charges

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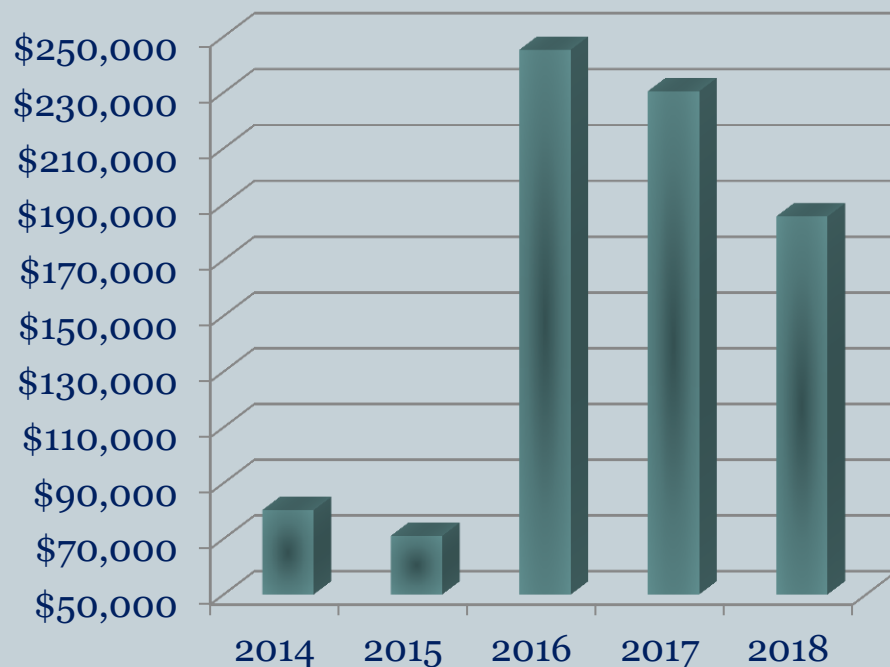
Water indirect Charge history

Indirect Charges



Sewer indirect charge history

Indirect Charges



Transfers From Other Funds

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- Annually, amounts are transferred from various available funds to supplement the sources in the operating budgets
 - Stabilization infrastructure transfer of \$71,399 is used to offset the debt service associated with the landfill cover and other landfill associated costs incurred by the general fund
 - Cemetery trust transfer of \$3,060 subsidize a portion of the costs of the cemetery
 - Title V lien redemption transfers subsidize a portion of the debt service associated with the activity
- Free cash is the amount certified by the State in the prior year that is available for appropriation; the Town is using \$300,000 to subsidize the 2018 capital purchases in the operating budget



BUDGET USES (APPROPRIATIONS)

Summary Budget Uses

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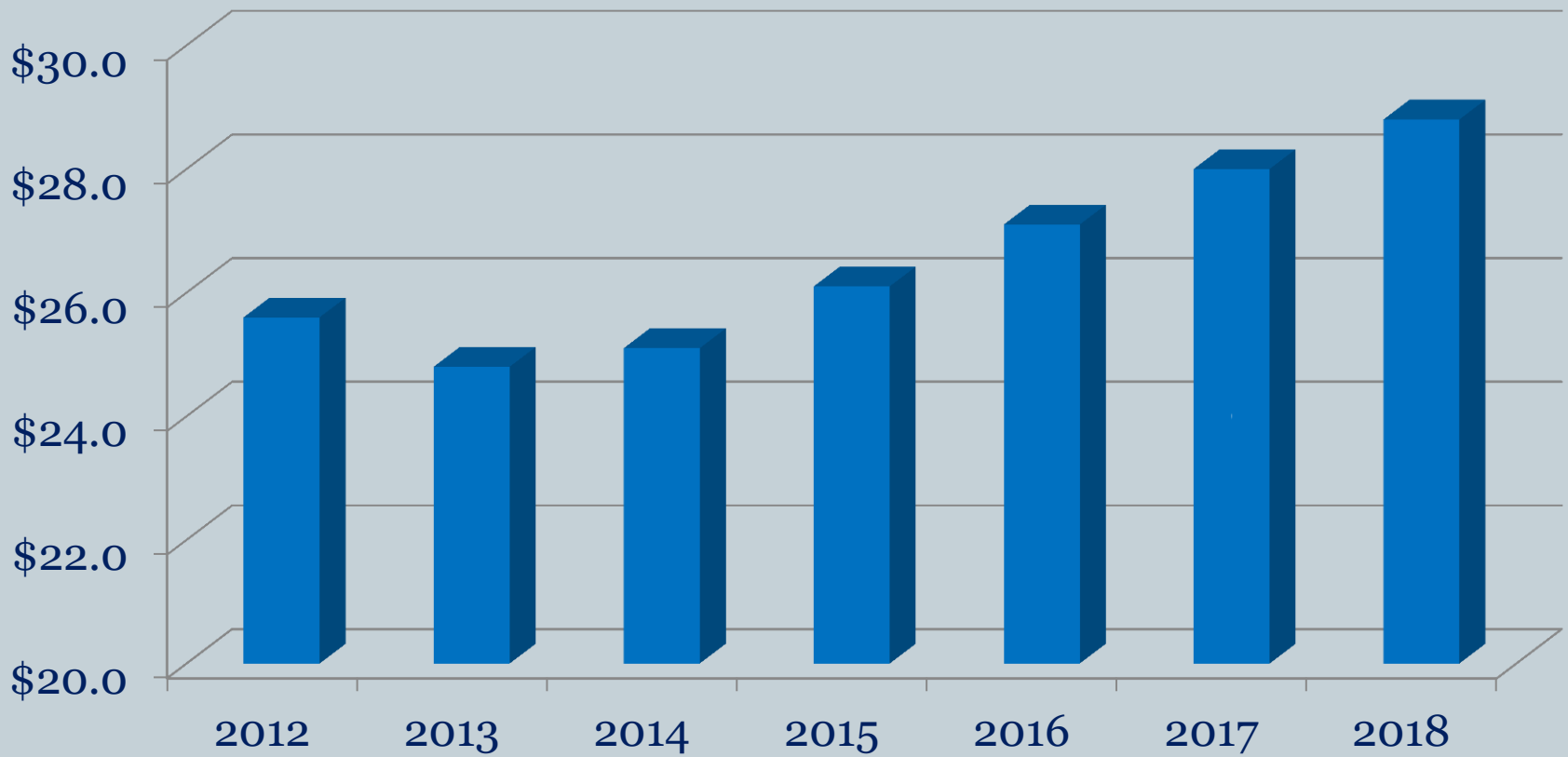
Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
General Government	\$ 1,778,179	\$ 1,760,279	\$ 1,721,631	\$ 1,611,208	\$ 1,786,637	\$ 1,896,357	\$ 109,720
Public Safety	2,260,235	2,247,330	2,437,250	2,358,268	2,579,248	2,705,917	126,669
Education	15,202,247	15,196,580	14,986,999	14,956,058	15,160,106	15,384,578	224,472
Public Works	976,895	989,138	1,084,929	1,056,693	1,033,758	1,156,890	123,132
Health and Human Sevic	690,860	685,313	692,915	644,402	738,129	699,857	(38,272)
Culture and Recreation	170,968	162,178	187,932	178,614	178,900	196,320	17,421
Debt Service	579,807	579,768	644,647	636,658	1,072,529	1,441,457	368,928
Pension and Fringe Bene	3,369,145	3,500,526	4,072,447	3,736,256	4,027,877	3,756,474	(271,403)
State Assessments	1,093,478	1,183,716	1,313,170	1,399,941	1,469,748	1,523,723	53,975
Capital					145,500	458,059	312,559
Total	<u>\$ 26,121,814</u>	<u>\$ 26,304,828</u>	<u>\$ 27,141,920</u>	<u>\$ 26,578,098</u>	<u>\$ 28,192,432</u>	<u>\$ 29,219,632</u>	<u>\$ 1,027,200</u>

Summary does not include allowance for abatements, transfers out and deficits raised

Annual Budget Comparison

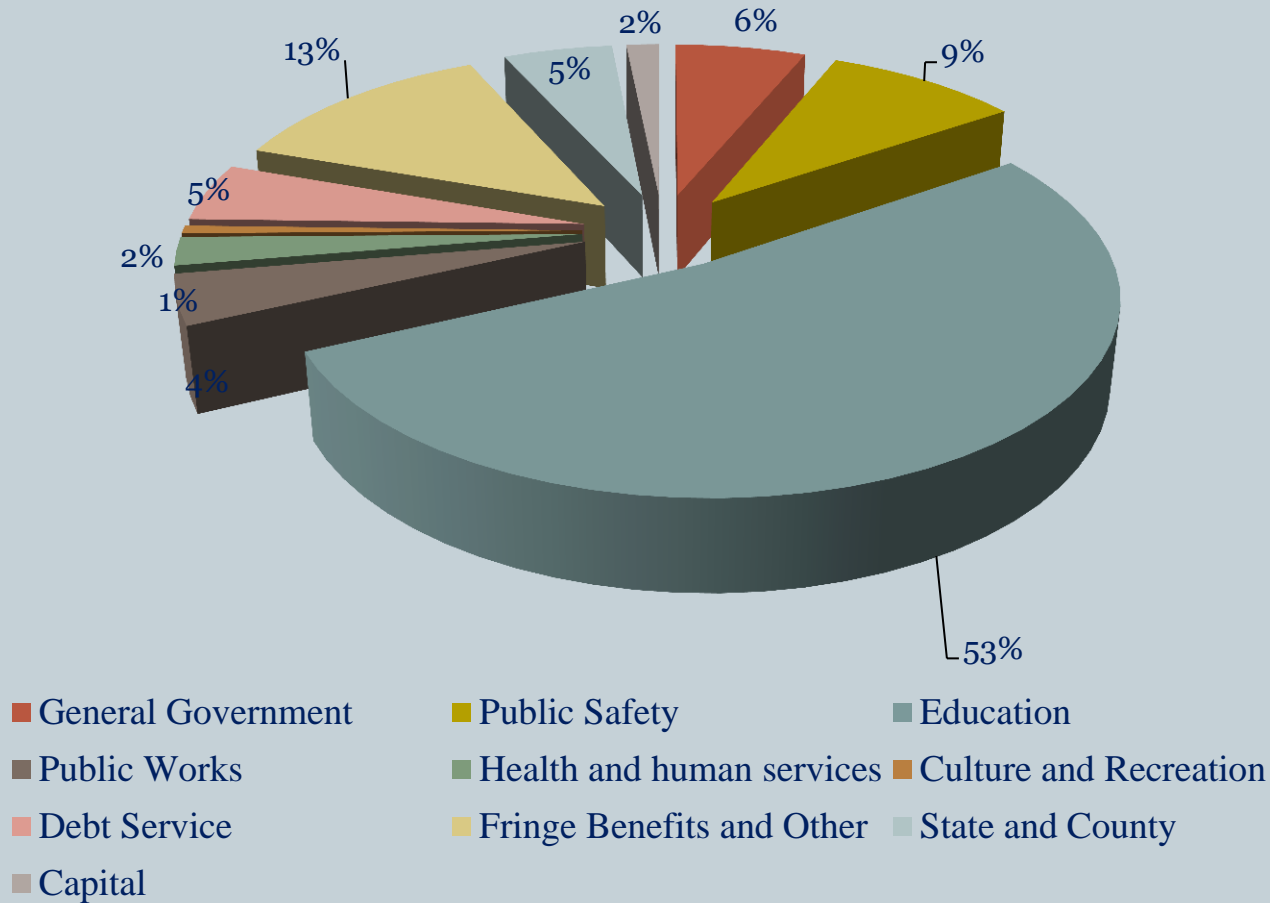
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Annual Budget (millions)

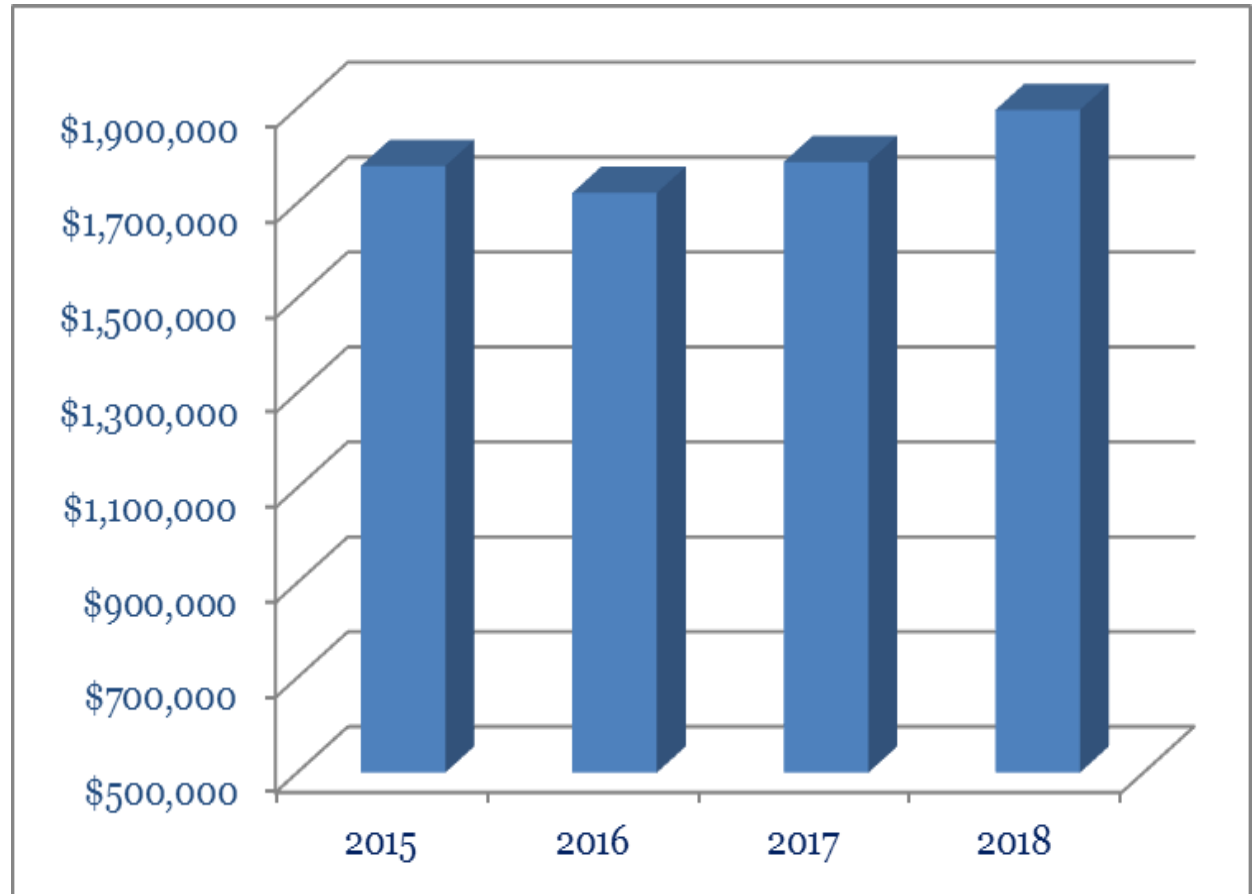


Summary of Budget Uses by Function

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- ❑ General Government represents the Town's administrative, executive and legislative activities. The function also includes property liability insurance.
- ❑ Objectives are to establish and enforce policy; collect all Town monies, account for all Town transactions and process all Town information.
- ❑ The Town Manager proposes increases to the General Government budgets in the amount of \$109,720, or 6.1% over the prior year. The increase represented a net increase due to a reduction in full time personnel in Community Development and reduction in Elections offset by collective bargaining increases and non-union wage adjustments.

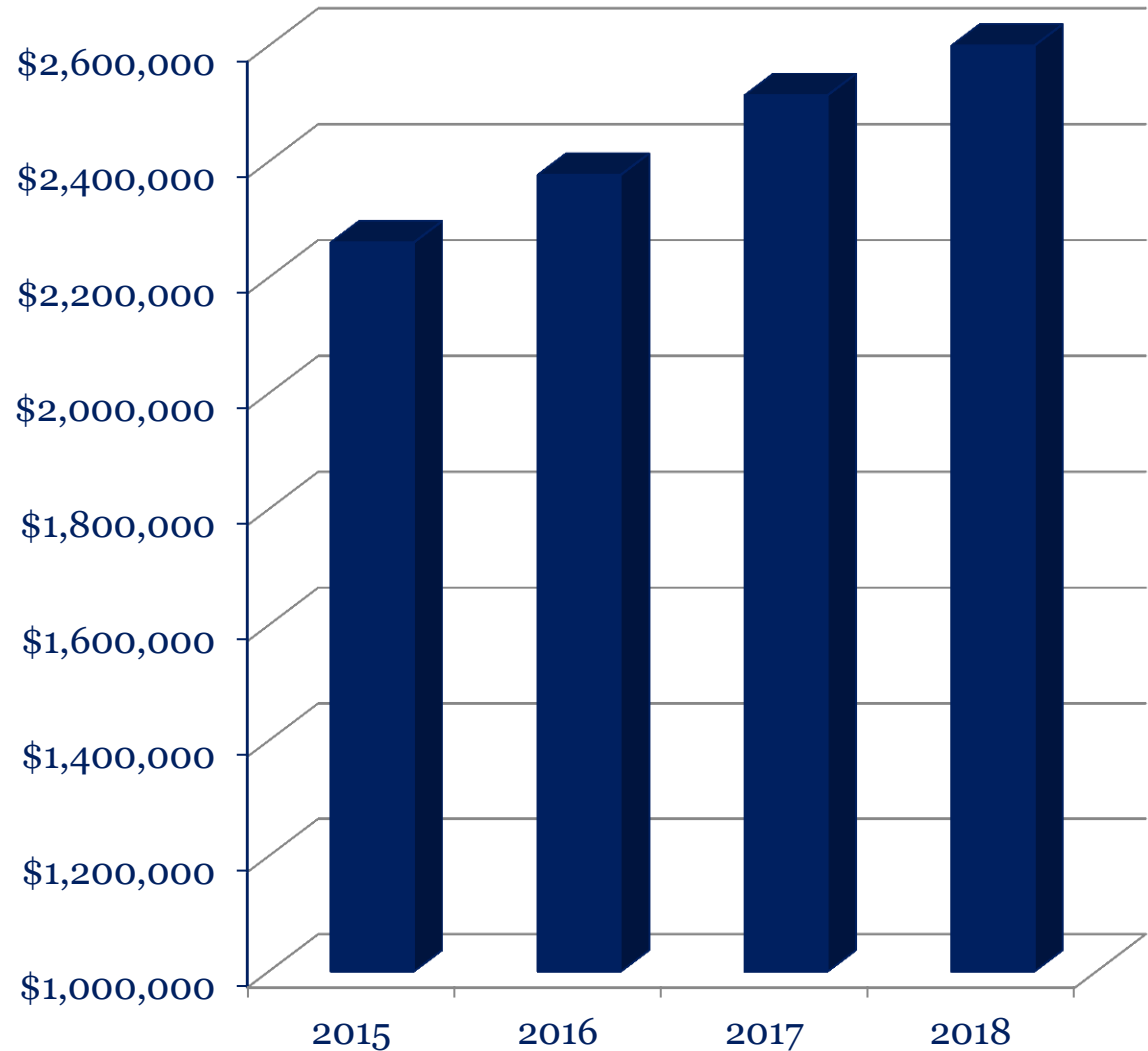


General Government Detail

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	2015		2016		2017	2018	
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	Change
Description							
General Government							
Selectmen	\$ 17,000	16,293	\$ 24,374	\$ 17,603	\$ 24,654	\$ 24,740	\$ 86
Town Manager	604,710	602,083	238,405	235,754	236,765	286,848	50,083
Finance Committee	1,960	1,930	159,660	124,924	125,985	188,352	62,367
General Government Special Articles	60,000	60,000	18,166	10,200	25,500	33,000	7,500
Accountant	128,482	126,206	146,627	142,917	144,298	138,688	(5,610)
Assessors	78,658	78,564	85,712	85,184	87,398	91,122	3,724
Treasurer	168,851	168,831	200,792	195,949	214,099	213,949	(150)
Audit	34,000	33,959	45,100	45,000	43,500	38,500	(5,000)
Legal	48,966	54,088	56,254	43,469	40,000	45,000	5,000
Data Processing	50,300	48,115	64,800	62,087	65,100	65,100	-
Technology	31,415	28,417	41,517	38,696	62,475	80,390	17,915
Communications Committee	25,000	22,592	38,900	37,114	46,287	46,287	-
Town Clerk	87,404	87,022	90,248	89,356	94,150	111,417	17,267
Registrar of Voters	24,725	24,679	23,190	19,716	33,863	17,845	(16,018)
Conservation Commission	15,611	14,701	15,988	14,912	15,257	16,181	924
Planning Board	4,300	3,863	5,000	2,706	4,730	7,750	3,020
Zoning Board of Appeals	318	270	1,918	180	1,918	1,950	32
Community Development	54,451	53,039	93,516	91,102	134,385	117,050	(17,335)
Town Hall	117,898	109,950	120,798	111,139	117,614	110,930	(6,684)
Property and Liability Insurance	224,130	204,147	250,666	243,200	268,660	261,258	(7,402)
Other - balance deficit warrant	-	21,530	-		-		
Total	\$ 1,778,179	\$ 1,760,279	\$ 1,721,631	\$ 1,611,208	\$ 1,786,637	\$ 1,896,357	\$ 109,720

- ❑ Public Safety represents the activities of Police, Fire, Ambulance services and Animal control.
- ❑ Objectives are to dedicate efforts to provide for the safety and welfare of the public through preservation of life, property and the environment; as well as provide community oriented law enforcement to protect life, property and maintain order.
- ❑ The Town Manager proposes increases of \$126,669, or 4.9% to the Public Safety budgets over the prior year. The increase relates to several factors including operational expenditure for the new station, turnout gear and vehicle maintenance increases; in addition the budget also provides an funding for the contractual retirement costs.



Public Safety Detail

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Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
Public Safety							
Police Department	\$ 1,075,441	\$ 1,076,902	\$ 1,246,348	\$ 1,196,301	\$ 1,278,169	\$ 1,317,934	\$ 39,764
Dispatch	222,085	221,848	225,051	222,651	229,623	230,854	1,231
Fire Department	761,815	759,380	742,709	726,492	817,111	886,903	69,792
Ambulance	63,100	54,294	73,914	68,742	101,360	109,360	8,000
Land Use	92,851	91,786	95,106	93,394	98,200	105,610	7,410
Emergency Management	4,943	3,470	4,952	2,171	4,952	4,298	(654)
Animal Control	40,000	39,650	49,170	48,517	49,833	50,958	1,125
Total	\$ 2,260,235	\$ 2,247,330	\$ 2,437,250	\$ 2,358,268	\$ 2,579,248	\$ 2,705,917	\$ 126,669

- ❑ Public Works represents the activities of the DPW including; highway, engineering, forestry, cemetery, solid waste/recycling, street lighting, and snow and ice removal.
- ❑ The Town Manager proposes increases of \$123,132 or 11.9% to the Public Works budgets over the prior year. This is primarily due to an increase in the sand and salt budget, engineering costs for new storm water regulations and improvements to Old County Road
- ❑ The Town receives approximately \$500,000 - \$700,000 annually from the State for roadwork through the Chapter 90 program, which helps keep capital costs in the budget at a reasonable level.



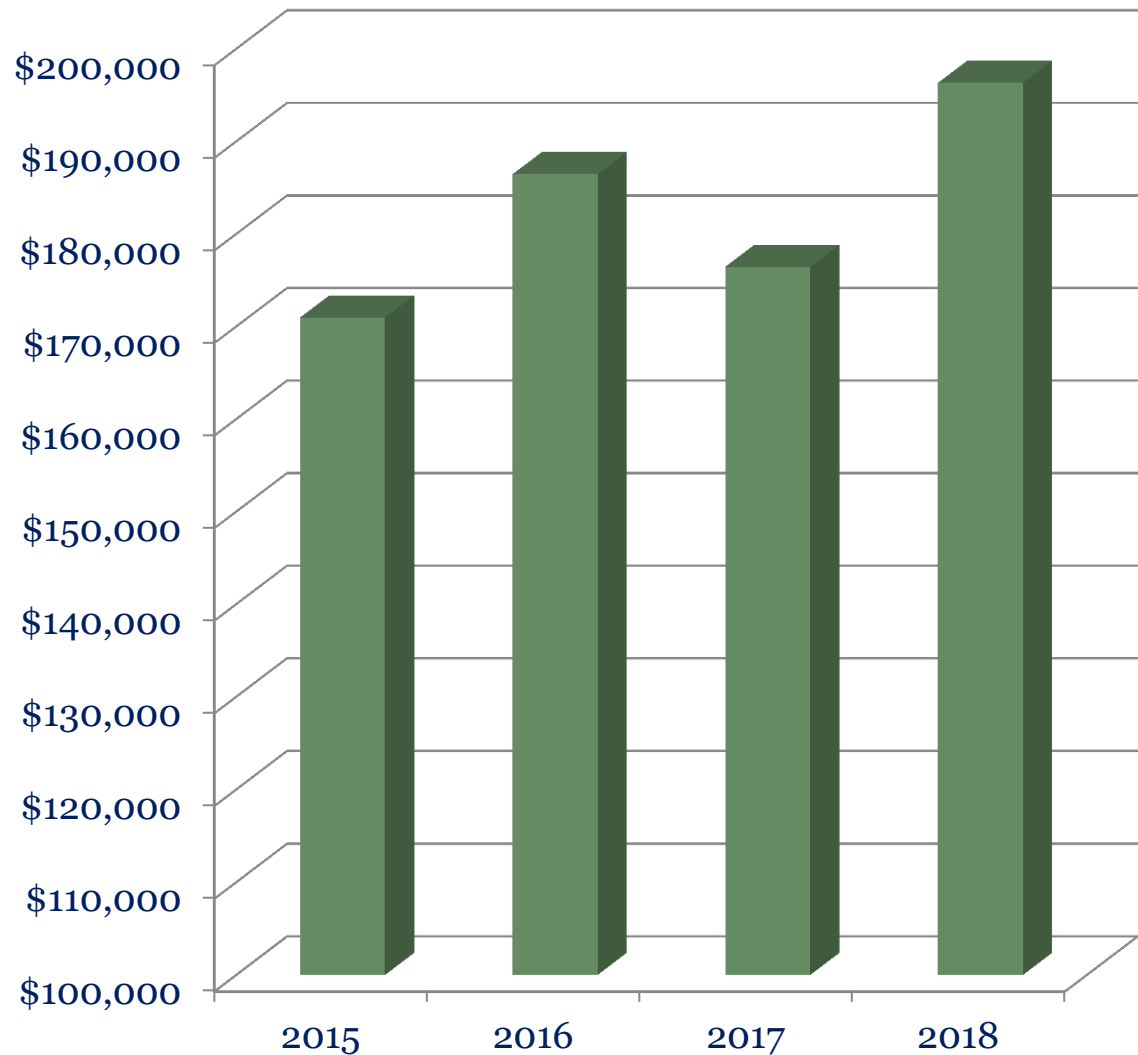
Public Works Detail

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Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
Public Works							
DPW	\$ 60,091	\$ 57,796	\$ 142,833	\$ 134,168	\$ 143,806	\$ 156,753	\$ 12,947
Highway Department	267,788	264,656	346,801	317,825	298,902	382,723	83,821
Fleet	225,537	223,361	250,721	240,364	211,500	215,352	3,852
Snow & Ice Removal	257,500	284,943	159,000	186,878	184,000	210,000	26,000
Street Lighting	62,000	56,912	65,000	65,000	67,059	59,942	(7,117)
Landfill	23,000	21,726	23,000	20,869	22,000	16,500	(5,500)
Cemetery	80,479	79,244	92,574	86,589	100,491	105,620	5,129
Tree Trimming	500	500	5,000	5,000	6,000	10,000	4,000
Total	\$ 976,895	\$ 989,138	\$ 1,084,929	\$ 1,056,693	\$ 1,033,758	\$ 1,156,890	\$ 123,132

Culture and Recreation

- ❑ Culture and recreation relates primarily to the activities of the Town Library.
- ❑ Objectives are to instill a love of reading and learning in children and adults by providing access to a world of ideas and information and in doing so, promote literacy, intellectual freedom, and encourage life-long learning.
- ❑ The Town Manager proposes an increase of \$17,421 or 9.7% to the Culture and Recreation budget. This increase is primarily due to funding an existing part time position from the Operating Account rather than state grants.

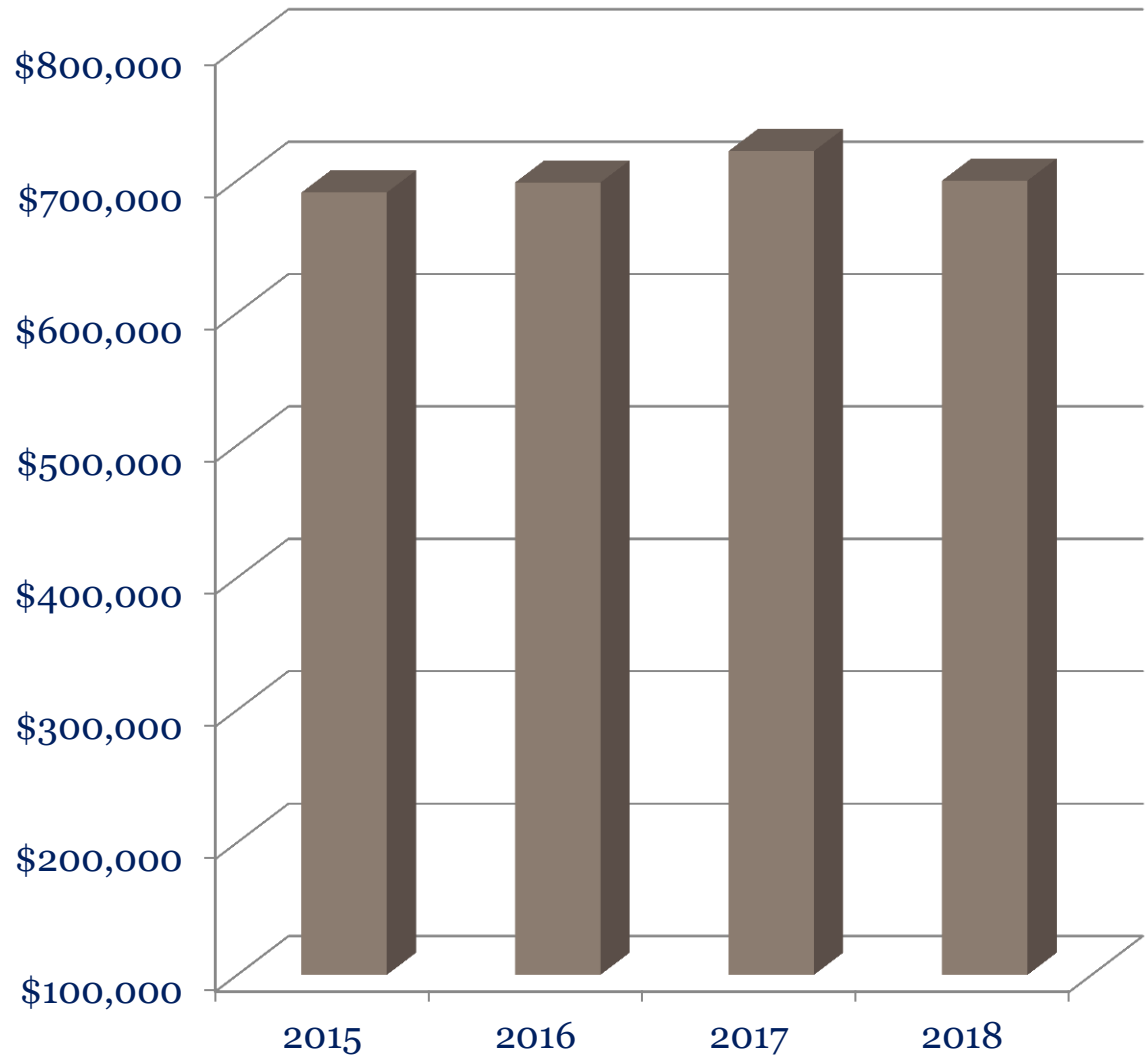


Culture and Recreation Detail

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Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
Culture and Recreation							
Public Library	\$ 168,068	\$ 159,568	\$ 170,033	\$ 161,364	\$ 176,000	\$ 192,670	\$ 16,671
Library Special Article	-	-	13,999	13,999	-	-	-
Recreation	2,400	2,195	3,400	2,751	2,400	2,900	500
Historical Commission	500	415	500	500	500	750	250
Total	\$ 170,968	\$ 162,178	\$ 187,932	\$ 178,614	\$ 178,900	\$ 196,320	\$ 17,421

- ❑ Health and human services consists of the Board of Health, Council on Aging and Veteran's services
- ❑ Objectives are to protect health and provide essential human services to its citizens
- ❑ The Town Manager proposes a decrease of \$38,271 or 5.1% over the prior year. This is primarily due to a reduction in need.



Health and Human Services Detail

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Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
Health and Human Seviles							
Health Department	\$ 48,370	\$ 46,195	\$ 49,337	\$ 45,607	\$ 49,740	\$ 53,219	\$ 3,479
Board of Health	-	-	750	472	1,250	1,450	200
Visiting Nurse	8,500	8,500	8,500	6,375	10,625	8,500	(2,125)
Council on Aging	142,348	142,101	149,203	149,021	184,746	183,526	(1,220)
Veterans Service	491,642	488,517	485,125	442,927	491,768	453,163	(38,605)
Total	\$ 690,860	\$ 685,313	\$ 692,915	\$ 644,402	\$ 738,129	\$ 699,857	\$ (38,271)

- ❑ The community continues to view Education as a vital part of municipal services. Contributions, while a challenge, continue to meet net school spending requirements promulgated under the Education Reform Act of 1992. Contributions above this amount would not be sustainable in the current budget climate.
- ❑ The Town Manager proposes \$15.4 million for Winchendon school operations. The proposed amount reflects an increase of \$224,472 or 1.5% over the prior year. The Education cost center includes the Vocational assessment of \$943,460 which is consistent with the prior year and is not under Town control; and transportation costs which make up the majority of the special article of \$1,469,665. Education costs have remained fairly consistent over the past 4 years.



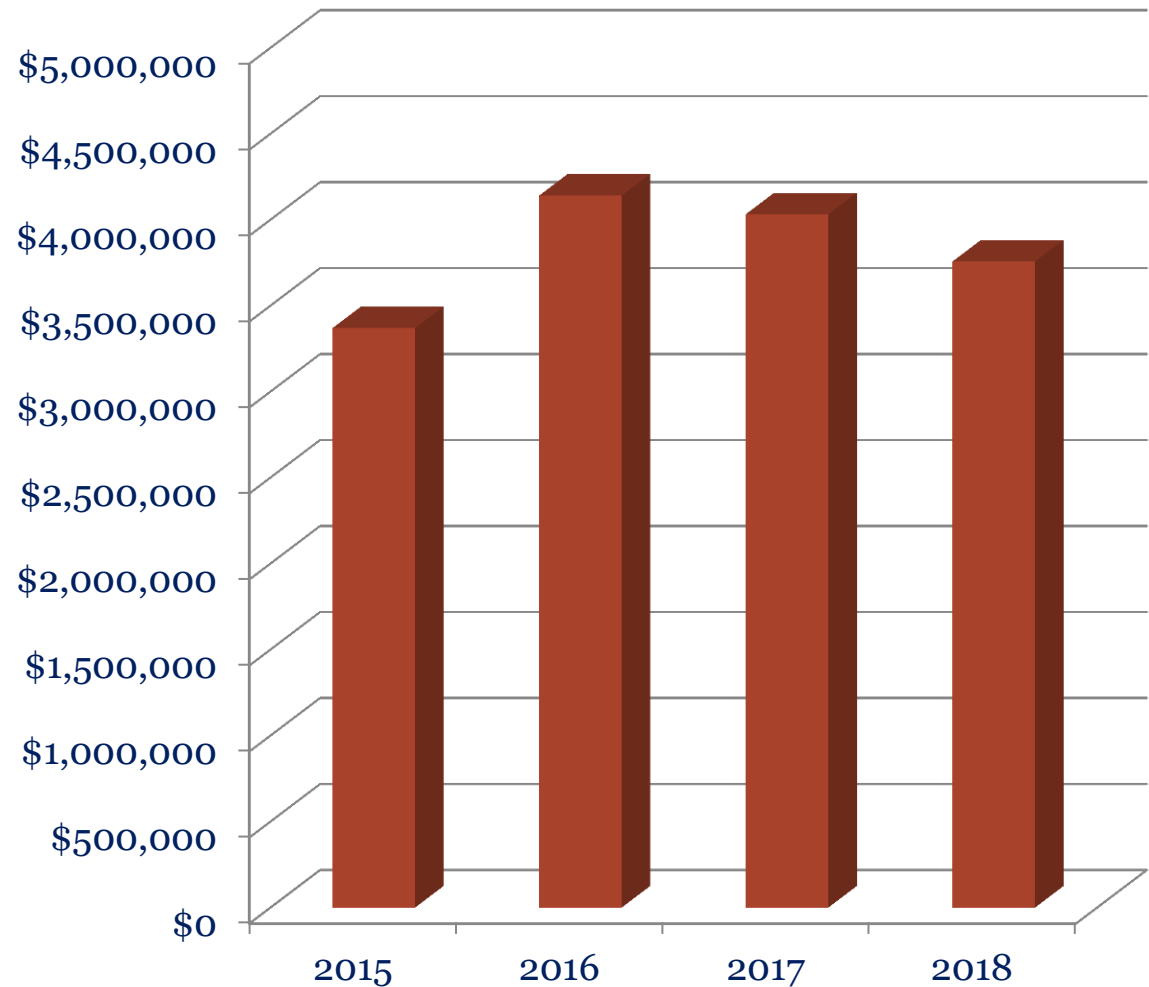
Education Detail

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Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
Education							
School Budget	13,133,950	\$ 13,128,950	\$ 12,721,380	\$ 12,721,380	\$ 12,846,644	\$ 12,968,105	\$ 121,461
School Articles	1,285,984	1,285,317	1,387,865	1,359,071	1,432,306	1,469,665	37,359
Regional Assessment	779,205	779,205	874,554	872,421	877,890	943,460	65,570
Other Regional Assessments	3,108	3,108	3,200	3,186	3,266	3,348	82
Total	\$ 15,202,247	\$ 15,196,580	\$ 14,986,999	\$ 14,956,058	\$ 15,160,106	\$ 15,384,578	\$ 224,472

Employee Benefits

- Employee benefits include fixed costs related to payroll that consist of pensions, health insurance, medicare, unemployment and life insurance.
- The Town Manager proposes a decrease of \$271,403 or 6.7% of the prior year. This is mostly due to a reduction in employees using Town insurance. This is the third-year the Town will be on premium based and so far it has been met with success..



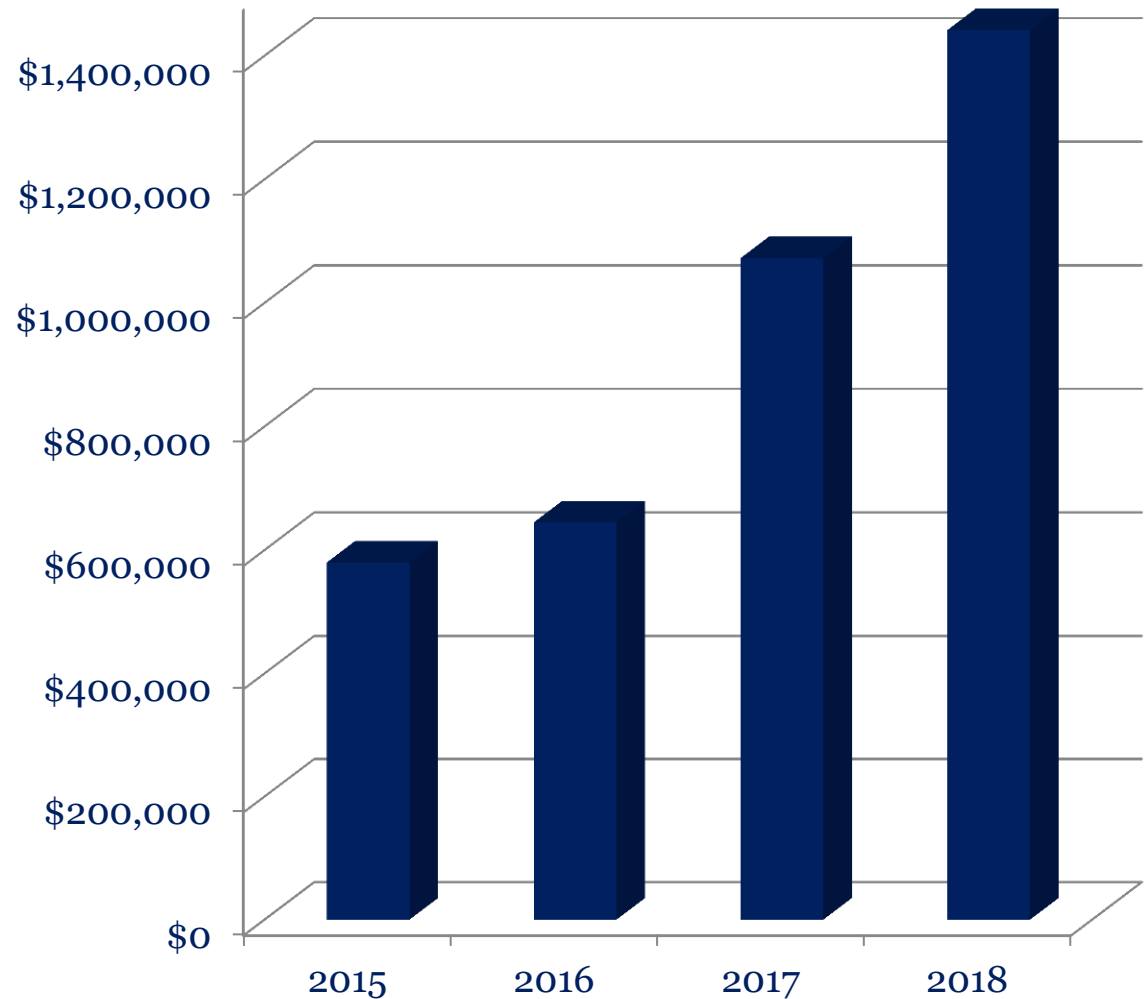
Employee Benefits Detail

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Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
Pension and Fringe Benefits							
Retirement	\$ 1,125,350	\$ 1,125,127	\$ 1,233,027	\$ 1,228,391	\$ 1,328,215	\$ 1,293,921	\$ (34,294)
Workers' Compensation	175,339	175,339	182,796	155,875	177,000	157,746	(19,254)
Unemployment	121,250	121,242	200,000	82,685	126,928	95,000	(31,928)
Health Insurance	1,705,843	1,840,430	2,209,258	2,048,292	2,139,100	1,947,393	(191,708)
Life Insurance	25,300	22,326	25,300	14,965	25,806	25,806	-
Medicare	216,063	216,062	222,066	206,048	230,827	236,608	5,781
Total	\$ 3,369,145	\$ 3,500,526	\$ 4,072,447	\$ 3,736,256	\$ 4,027,877	\$ 3,756,474	\$ (271,403)

Debt Service

- ❑ Debt service represents the principal payback and interest costs associated with the Town's bond issuances.
- ❑ As discussed in a prior slide, 21.6% of these costs are debt excluded and outside of the normal operating budget.
- ❑ The Town Manager proposes an increase of \$368,928 which is in line with the fixed amortization schedules provided by the Town's debt advisors and reflects the annual payment due under deficit legislation funded with free cash.



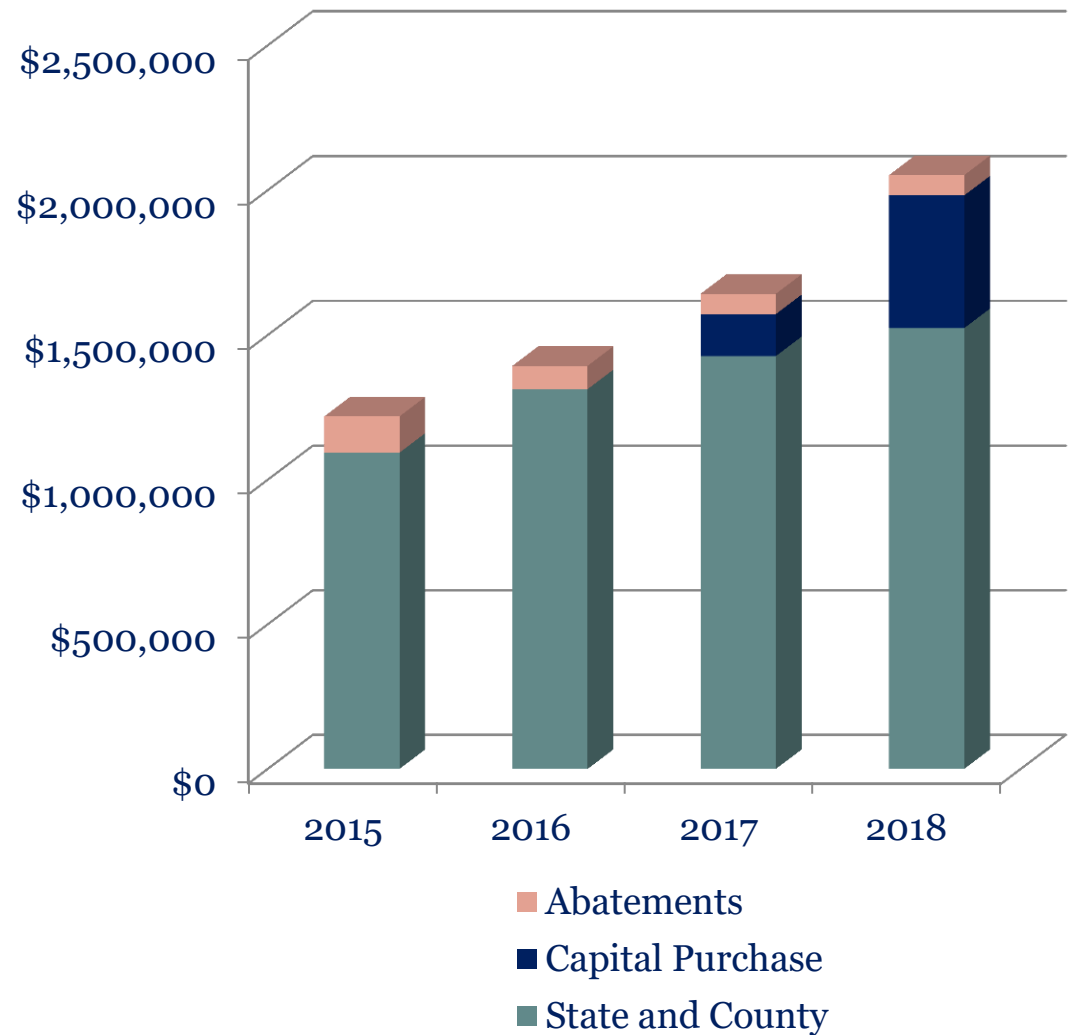
Debt Service Detail

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Description	2015		2016		2017	2018	Change
	Budget	Actual	Budget	Actual	Proposed Budget	Proposed Budget	
Debt Service							
Debt Service Principal	\$ 500,414	\$ 500,413	\$ 555,017	\$ 555,017	\$ 829,199	\$ 1,258,654	\$ 429,455
Debt Service Interest	79,393	79,355	89,630	81,641	243,330	182,803	(60,527)
Total	\$ 579,807	\$ 579,768	\$ 644,647	\$ 636,658	\$ 1,072,529	\$ 1,441,457	\$ 368,928

Other Budget Uses

- ❑ Reserve For Abatements are amounts raised on the tax recap to account for abatements that will be filed by the taxpayers. This is not included in the Town Meeting vote and is established at the discretion of the Assessors. For fiscal 2018 it has been estimated at \$70,000 which is consistent with fiscal 2017.
- ❑ State and County Assessments are beyond the control of the Town Manager and assessed annually by the State. The amount included (\$1,523,723) is from the Governor's initial budget proposal.
- ❑ Capital purchases represent capital items purchased within the operating budget. The Town Manager is proposing to upgrade vehicles and equipment costing \$458,059.



Proposed Water Fund Budget

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- My recommended Water budget will require a 11.27% water rate increase. The Water Fund revenues have not supported the approved budget over the past few years.
- There is \$90,000 included in the Water Fund budget for cleaning four dead end lines known as “bleeder” lines. A small constant flow of water is maintained to maintain the water quality. Over the past year the Town has lost 33.5 million gallons of water from the bleeder lines.
- Also included in the Water Fund budget is \$15,000 for Winchendon’s share of the capital expenses to maintain the water plant. This budget amount is an ongoing cost for the next 8-10 years.

Proposed Water Fund Budget

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- To support the recommended budget the rate will need to increase to \$5.63 per hundred cubic feet

<u>Water Rate Calculation</u>		
		<u>FY18</u>
Funding Request	\$	1,182,755
Lien Redemptions		(10,000)
Connection Fees		(3,500)
Clean Water Assessment		(1,500)
Lien Revenue		(125,000)
Interest and Penalties		(15,000)
Miscellaneous Revenues		(10,000)
Water Retained Earnings		
Amount to be Raised by Water Rate	\$	1,017,755
Annual Water Usage to Calculate Water Bill		18,076,195
Proposed Water Rate to Fund FY18 Budget per 100 Cubic Ft.	\$	5.63
Existing Water Rate	\$	5.06
Proposed Increase	\$	0.57

Proposed Sewer Fund Budget

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- The Sewer budget includes the replacement of an existing sewer jet that no longer operates. The estimated cost of a new truck is \$55,000. Also included in the second of a three year lease for a truck for the department in the amount of \$16,041.

Proposed Sewer Fund Budget

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To support the recommended budget the rate would remain the same at \$8.03 per hundred cubic feet

<u>Wastewater Rate Calculation</u>		
		<u>FY18</u>
Funding Request		\$1,427,519
Tax Title Betterment		(2,000)
Connection Fees		(7,500)
Lien Revenue		(250,000)
Interest and Penalties		(14,000)
Sewer Retained Earnings		(18,000)
Fund Balance Betterment		(270,000)
Amount to be Raised by Wastewater Rate	\$	866,019
Annual Water Usage to Calculate Sewer Bill		10,782,000
Proposed Wastewater Rate to Fund FY18 Budget per 100 Cubic Feet	\$	<u>8.03</u>
Existing Wastewater Rate	\$	8.03
Proposed Increase	\$	0.00

Proposed Transfer Station Budget

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- The Transfer Station Fund was established as a self supporting fund, similar to the Water and Sewer Funds. This fund also has run in a deficit over the past few years and has only recently begun covering costs through user charges.
- The proposed Transfer Station budget is, for the second year, based on single stream recycling in an effort to reduce costs and improve recycling rates. The Transfer Station staffing would be reduced from two to one employee and eliminate trucking costs to dispose of demolition and recycling materials.

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Fee Schedule

Assumptions Used for Proposed Transfer Station Fees

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Assumptions Used in Revenue Assumptions

	Actual			Anticipated	
	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>
Number of Bags Sold/Estimated - Large	18,089	16,771	12,866	17,000	17,000
Number of Bags Sold/Estimated - Small	7,622	7,880	5,086	7,800	7,800
Landfill Decals	840	923	715	900	800
Demolition Materials (per ton)	206	241	252	242	242

Conclusions

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- Moving forward in an affordable and sustainable manner
- Responsible spending plan; maintaining quality services
- Continue collaborative efforts between Town and School; exploring additional opportunities
- Pursue regional opportunities
- Developing long-range facilities plan
- Consider centralizing services/contracting services where it makes sense

Questions

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